

City of Rancho Cordova

# 2020-2024 Consolidated Plan & 2020 Annual Action Plan

Community Development Block Grant

# Executive Summary

## ES-05 Executive Summary – 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

The City of Rancho Cordova (City) is located in Sacramento County (County), California, and lies approximately 13 miles east of the State’s capital city, Sacramento. Rancho Cordova was incorporated in 2003 and has a population of approximately 74,585 people (2018 ACS Population Estimates). The City became a US Department of Housing and Urban Development (HUD) entitlement jurisdiction in 2006 and currently only receives one HUD-funded grant through entitlement, the Community Development Block Grant (CDBG). In 2017, the City became part of the Sacramento County HOME Consortium whereby Sacramento County, as lead agency, became administrator of the City’s annual HOME grant allocation.

Every five years, entitlement jurisdictions must create a five-year plan, known as the Consolidated Plan, which outlines the use of CDBG, HOME Investment Partnerships (HOME), Emergency Solutions Grant (ESG), and other housing and community focused funding provided by HUD. This Consolidated Plan primarily serves as a five-year planning document which helps guide the City in its implementation of its CDBG program, while the County’s Consolidated Plan lays out a plan for implementation of its HOME grant.

2020 will be the first year of a five-year cycle, in which the City aligns its Consolidated Plan with the County’s five-year Consolidated Plan—meaning that the City will share its CDBG program cycle with the County from January 1, 2020, to December 31, 2024. In aligning the CDBG program cycle with the County’s, the City has changed the start and end dates of its CDBG program year; this means that as of January 1, 2020, the City will begin its CDBG program year on January 1 and end on December 31 of each program year. Prior to 2020, the City’s program year spanned from July 1 to June 30 of each CDBG program year. These changes were required by HUD in an effort to create an opportunity for jurisdictions to take a more regional and collaborative approach to meeting their affordable housing and community development needs. Also, by syncing its Consolidated Plan with the County’s, the City’s previous five-year plan was shortened one program year, from five years to four program years.

The CDBG program is a federal grant program that is administered by HUD, which provides communities with funds for infrastructure, neighborhood improvements, and other community planning and development programs. The grant also helps the City fund needed services in the community, including programs for seniors, disabled populations, low-income households, and disadvantaged youth. The Consolidated Plan offers Rancho Cordova an opportunity to shape housing and community development needs into a coordinated community effort, and to strategically plan programs to meet those needs.

This plan works to uphold the City’s six citywide goals:

1. Promote a positive image of Rancho Cordova.
2. Ensure a safe, inviting, and livable community.

3. Empower responsible citizenship.
4. Establish logical City boundaries that provide regional leadership and address financial challenges.
5. Ensure the availability of the best public services in the region while practicing sound financial management.
6. Drive diverse economic opportunities.

With the use of CDBG funds and the implementation of this plan, the City will continue to propagate efforts to better the quality of life of its residents, especially low-income and disadvantaged populations.

## **2. Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview**

The Needs Assessment collects and analyzes data on the housing and community development needs for residents of the City of Rancho Cordova, as well as the County as a whole. The assessment focuses especially on affordable housing, special needs housing, community development, and homelessness on a regional scale, and then presents information specific to Rancho Cordova's Non-Housing Community Development Needs (see County's HOME Consortium Consolidated Plan for detailed analysis).

The County's HOME Consortium Consolidated Plan discussed the following regional objectives and outcomes of housing needs. This information is based on an analysis of "disproportionate needs" based on HUD's housing problems tables and informed by resident input and stakeholder consultation (see County's HOME Consortium Consolidated Plan for detailed analysis):

- **Affordability:** The changes in regional home values and rents have exceeded changes in median incomes for all households, meaning that households have lost their housing "purchasing power."
- **Cost burden and severe cost burden:** This is the most common housing problem for both renter and owner households in Sacramento County.
- **Quality housing:** During outreach that was conducted in preparation of the County's Consolidated Plan, participants shared stories of poor housing condition, ranging from units in need of basic repairs, to problems with mold, to pest infestations
- **Overcrowding:** According to the experience of focus group participants, it is common for low-income households to live with extended family, roommates, or other friends in order to afford housing. In extreme cases, two or more households share a unit. Overcrowding is more likely to be experienced by African American residents, Hispanic residents, large family households, and residents with Limited English Proficiency (LEP) than regional survey respondents overall.
- **Equity in ownership:** The homeownership rate for Black/African American households in the Sacramento region is 35 percent; for Hispanic households, 45 percent; and 67 percent for Non-Hispanic White households.
- **Public housing and housing choice voucher holders:** Finding a quality unit that is within the voucher amount is very challenging, particularly in a tight rental market where landlords can

easily find residents without vouchers. Challenges navigating the system for obtaining affordable housing, including waitlist processes, was raised frequently by participants.

- **Homelessness:** The 2019 Point in Time (PIT) Count indicates that homelessness is expanding substantially and requires a new and intensified response. In interviews, stakeholders expressed the ongoing need for emergency shelters and services, but also getting people back into housing after experiencing homelessness.
- **Non-homeless special needs:** Households that include a member with a disability may experience housing challenges related to needed modifications to the home or accommodations from their housing provider. According to the resident survey, one in three (35 percent) households that include a member with a disability live in a home that does not meet the needs of the resident with a disability.

The Non-Housing Community Development Needs gathered and presented in this Needs Assessment, specific to Rancho Cordova, were collected through a community survey, consultations with local agencies, various outreach events, and a conglomeration of online data sources. Through this data collection and outreach, the City estimates its housing needs for the next five-year plan period. As population size, characteristics, and needs change, public services shift to address these changes as well. The City conducted extensive outreach to residents, community leaders, community advocates, city organizations, and entities and public agencies from surrounding areas. From the feedback received from this outreach and data collection, the City shaped its priority needs for low-income and community development initiatives within Rancho Cordova. The City pulled additional data and information from various sources, such as US Census, Community Planning and Development (CPD) maps, and the Employment Development Department, in order to more thoroughly shape its needs for public services. It should be noted that as the five-year Consolidated Plan cycle continues, City staff will continue to conduct community outreach to assess and manage the community's ever-growing needs.

The following is a summary of community needs, as identified through the community engagement process that took place in preparation of this Plan:

### **3. Evaluation of past performance**

The City has recently undergone a program year change and the Consolidated Annual Performance and Evaluation Report (CAPER) for the period of July-December 2019 is still in progress. It should be noted that this CAPER will cover a six-month period, as opposed to a full twelve-month period due to the abrupt program year change that was authorized in November 2019. The CAPER for the shortened program year will be available for review in March 2020. The program year has changed from July 1–June 30 to begin on January 1 and end on December 31 of each program year; therefore, the 2020 program year will occur from January 1, 2020, to December 31, 2020.

The CAPER for the 2018–19 program year was accepted by HUD as adequate and is available on the City's website for viewing. The 2018-19 CAPER demonstrates that the service providers met their projected outcomes and, as a result, the City continued to fund these organizations in second year of the two-year

funding cycle. The City recently conducted an on-site audit of its Public Works Department. The City also conducted an on-site audit of Sacramento Self-Help Housing in 2019 in collaboration with other local grantors. The City plans to conduct ongoing desk monitoring on all programs in all program years to come. The CDBG program has successfully met expenditure deadlines in years past and is on target to meet its deadlines for the shortened program year from July 1, 2019, to December 31, 2019. The City is also current on quarterly and semi-annual reports due to HUD.

#### **4. Summary of citizen participation process and consultation process**

The City of Rancho Cordova initiated several efforts aimed at conducting community outreach and facilitating citizen participation during the 2020-2024 Consolidated Plan's development.

Outreach included local newspaper announcements for meetings and hearings, which all met proper noticing requirements; publications on the City's website for upcoming CDBG activities; an online survey which was made available in English, Spanish, and Russian and focused on collecting the public's feedback on priority needs in the community; information sharing on Twitter and Facebook to keep the public informed through social media; one meeting with resident leaders of a lower-income neighborhood; specific outreach to local nonprofit agencies with ESL beneficiaries; one pop-up event in a low-income area at the Mather Field light rail station; and a public workshop to attain feedback from local service providers and residents.

Additionally, the City conducted multiple stakeholder consultations with local service providers to solicit professional feedback in the areas of **housing, homelessness, social services, senior populations, disabled populations, youth populations, and persons living with HIV/AIDS**. Please refer to the Process section (PR-10) of this plan for more information on the consultations that were completed.

All public outreach was used to help shape the Strategic Plan portion of the Consolidated Plan with the guidance of the City Council.

The following is a timeline of the citizen participation that was conducted in preparation of the 2020-2024 Consolidated Plan:

- On November 15, 2019, the City posted a notice at City Hall, online, and in the local newspaper for a community engagement meeting to be held on December 4, 2019.
- On December 4, 2019, the City facilitated a community engagement meeting with approximately 14 residents to gather feedback on needs in their neighborhood. Please refer to **Attachment B** for a copy of the worksheets and information that were provided at this meeting.
- On December 6, 2019, the City posted a notice at City Hall, online, and in the local newspaper of a Notice of Funding Availability (NOFA) release for 2020 CDBG funds, a community needs meeting, and a mandatory NOFA workshop.
- On December 16, 2019, City staff conducted a pop-up event at the Mather Field light rail station, which is in a low-income neighborhood, to collect feedback on community needs and provide information about the CDBG program. Please refer to **Attachment C** to view CDBG materials that were used at this pop-up event.

- On January 6, 2020, City staff released a community needs survey online and to various local nonprofit and public agency contacts to gather resident and community feedback on community needs. Please refer to **Attachment D** for a copy of the survey in English, Spanish, and Russian.
- On January 13, 2020, City staff facilitated a NOFA workshop to review scoring criteria for public and to conduct a community needs workshop and a stakeholder consultation meeting. Please refer to **Attachment E** for a copy of the Community Needs worksheet that was completed by stakeholders at this meeting.
- Between January 13, 2020, and February 14, 2020, the City conducted stakeholder consultations with various local service providers, public agencies, and nonprofits.
- On February 7, 2020, City staff visited the Folsom Cordova Community Partnership Family Resource Center and provided surveys for Russian and Spanish speaking participants to gather feedback on community needs for English as a Second Language (ESL) residents.
- On February 28, 2020, the City released the draft Consolidated Plan and Annual Action Plan for 30 days for public review and comment.
- On February 28, 2020, the City posted a notice at City Hall, online, and in the local newspaper for a public meeting on March 16, 2020 to review the draft 2020-2024 Consolidated Plan and 2020 Annual Action Plan and for a public hearing to approve the final 2020-2024 Consolidated Plan and 2020 Annual Action Plan on April 6, 2020.
- On March 16, 2020, the City held a public meeting to review and invite public comment for the 2020-2024 Consolidated Plan and 2020 Annual Action Plan.
- On April 6, 2020, the City held a public hearing to approve the final 2020-2024 Consolidated Plan and 2020 Annual Action Plan and invited the public to comment on the Plan prior to Council approval.

## **5. Summary of public comments**

All public comments were accepted throughout the public participation process. Please see below for a summary of public comments received; please also see **Attachment A** for a summary of all comments received through the survey and outreach that was conducted:

- No public comment was received from the March 16, 2020 City Council public hearing.
- No public comment was received from the April 6, 2020 City Council public hearing.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

All public comments were accepted.

## **7. Summary**

This 2020-2024 Consolidated Plan will work as a guide in implementing the CDBG priorities, activities, and goals for a five-year period. These priorities, activities, and goals were shaped by a conglomeration of community participatory feedback, area-focused demographical data collection and analysis, community stakeholder involvement, consideration of countywide goals and policies, and feedback solicited from Rancho Cordova's City Council.

## The Process

### PR-05 Lead & Responsible Agencies - 91.200(b)

**1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	RANCHO CORDOVA	Community Development Department- Housing Division
HOME Consortium Administrator	COUNTY OF SACRAMENTO (Administered through Sacramento Housing and Redevelopment Agency)	SHRA - Development Department/Finance

**Table 1– Responsible Agencies**

### Narrative

The City of Rancho Cordova’s Community Development Department currently serves as the lead agency for overseeing and implementing the Consolidated Plan process as well as administering CDBG funds. The Community Development Department was initiated in 2015, and includes the Planning Department, Building Department, and the Neighborhood Plans and Projects Division, which manages the City’s CDBG funds. The CDBG program was managed by the Housing Services Division under the Economic Development Department prior to 2015.

For the HOME Consortium, the County of Sacramento is the lead agency and delegates administrative responsibilities to a County agency called the Sacramento Housing and Redevelopment Agency (SHRA).

### Consolidated Plan Public Contact Information

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 Community Development Department  
 2729 Prospect Park Drive  
 Rancho Cordova, CA 95670  
 916-851-8700





## **PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(I) and 91.315(I)**

### **1. Introduction**

The City of Rancho Cordova consulted with several local service providers and public agencies to help identify local needs and evaluate opportunities for partnership and improved coordination for the 2020-2024 Consolidated Plan. The City also invited public comment through a 30-day public comment period and two public hearings of the draft and final Consolidated Plan, to assess community needs and perceptions. The following sections will discuss the consultation process, the public comment process, and the planned coordination efforts for the next five-year Consolidated Plan cycle.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).**

The City's Housing Division is striving to improve the City's affordable housing stock and continues to improve coordination for initiatives aimed at increasing the supply of affordable housing in the region. Recently the City has focused its efforts on renovating existing structures and building new affordable units for families, senior citizens, and disabled individuals through its various programs.

The City has been working with Mercy Housing, the Veterans Resource Center of America, and Mogavero Notestine Associates to plan and design Mather Veterans Village, a three-phase transitional and permanent supportive housing development that serves disabled homeless veterans. Located in close proximity to the Sacramento Veterans Affairs (VA) Medical Center, Mather Veterans Village helps fulfill the large need for service-supported housing for low-income disabled veterans in the Northern California region. The project is co-sponsored by the City of Rancho Cordova, Sacramento County, and the Sacramento VA Medical Center.

Mather Veterans Village is intended to provide a service-rich living environment and will be designed to promote a community-oriented feel for veterans. Features include a group dining area, courtyards, and classrooms. The project's first and third phases are now complete and include a total of 100 permanent supportive housing units, as well as a community space. Phase 2 consists of up to 60 transitional housing beds and is scheduled for completion in spring 2020.

The City's Homeless Outreach Team (HOT) is one of the ways in which the City helps to connect homeless individuals and at-risk homeless individuals with needed services. HOT is comprised of two officers, code enforcement and the City's Homeless Navigator. The team builds relationships with homeless individuals and families to assist them in finding services, education, and resources to help them become self-sufficient.

The City also cooperates with the SHRA in ensuring that public and voucher-supported housing in the City is safe, habitable, and fully occupied whenever possible. Other collaborative partners include

Sacramento Self-Help Housing, which works with the City, mental and general health providers, and other service agencies to help households in need find suitable housing. The City regularly looks for opportunities to improve communication and connect service providers and housing providers to help leverage services, reduce service burden due to repeat clientele, and ensure that persons with housing and service needs are directed to the correct providers.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

Sacramento Steps Forward is the nonprofit group that manages the regional Continuum of Care. The City cooperates with Sacramento Steps Forward whenever possible, including providing support at County Board of Supervisors meetings, promptly responding to requests for data, and through ongoing participation in the public Continuum of Care discussions. The location of the Mather Veterans Hospital, the Veterans Village housing project, and other services for veterans, such as Stand Down (which provides critical life services to homeless veterans) and the Veterans Resource Centers of America, all make the City of Rancho Cordova an ideal partner in addressing the problems facing homeless veterans. Additionally, the City's lead CDBG program staff is a member of the Continuum of Care and coordinates the City's CDBG housing and community development efforts to be aligned with the Continuum's most recent updates and goals.

The City also partners with the Child Protective Services Division and the Senior and Adult Services Division of the Sacramento County Department of Child, Family and Adult Services, including providing on-site workspace for a child welfare worker in the City Police Department offices. The Folsom Cordova Unified School District and the Child Protective Services Division assist in identifying homeless families. Sacramento Self-Help Housing, along with other services provided through the Continuum of Care, helps identify housing resources. The City has engaged in several cross-agency and cross-skill set team-building and problem-solving efforts to improve communication and identify opportunities to connect people with the available services as efficiently as possible.

Finally, the Rancho Cordova Homeless Assistance Resource Team (HART) continues to work with Sacramento Self-Help Housing to specifically address the problem of homelessness in Rancho Cordova. Most homeless resources and assistance groups are either located in the City of Sacramento or clustered in distant parts of Sacramento County. Homeless people in Rancho Cordova must first find transportation in order to have access to these resources. HART is working to bring more resources into the Rancho Cordova community to address homelessness where it is happening.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

Sacramento Steps Forward administers both the Continuum of Care and the Homeless Management Information System (HMIS); Sacramento County manages the available Emergency Shelter Grant (ESG) funds for the Sacramento region. The City is currently working with the County on the future of the Mather Community Campus, located immediately adjacent to the new Mather Veterans Village project (which provides permanent supportive housing and transitional beds), and there are plans to continue leveraging both programs to help meet the full range of needs in the community.

The City is also working with the Continuum of Care to provide funding for the Mather Veterans Village project to help maximize affordability to homeless veterans. The City has provided letters of support, as well as funding, and is available for technical assistance in maintaining and improving the policies and procedures for managing the HMIS.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 2– Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	VOLUNTEERS OF AMERICA
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services - Elderly Persons Services - Persons with Disabilities Services - Homeless Services - Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Needs Assessment Homelessness Needs - Veterans Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was called and emailed. They completed a written response. The City has worked with the VOA for several years in support of the Mather Community Campus facility, and VOA participates in the City's homeless response efforts.
2	<b>Agency/Group/Organization</b>	SACRAMENTO STEPS FORWARD
	<b>Agency/Group/Organization Type</b>	Services - Homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Needs Assessment Homelessness Needs - Chronically homeless Homelessness Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy HOPWA Strategy Market Analysis

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	This organization was contacted by email and they provided a written response. They provided information on homelessness in the County and in the City. Sacramento Steps Forward is the Continuum of Care for Sacramento County and is the lead agency in responding to homelessness issues. The City plans to continue supporting Sacramento Steps Forward in its role as the Continuum of Care lead.
3	<b>Agency/Group/Organization</b>	SACRAMENTO SELF-HELP HOUSING
	<b>Agency/Group/Organization Type</b>	Services- Housing Services – Fair Hosuing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Needs Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Organization staff attended the community needs workshop with stakeholders and provided input on the needs of lower-income families and individuals. The organization also completed a written interview. The City has worked with Sacramento Self-Help Housing for several years to assist with homelessness prevention, tenant landlord mediation, and fair housing evaluations. The City will continue working with Sacramento Self-Help Housing to address these issues.
4	<b>Agency/Group/Organization</b>	FOLSOM CORDOVA UNIFIED SCHOOL DISTRICT
	<b>Agency/Group/Organization Type</b>	Other Government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Needs Assessment Homelessness Needs - Chronically homeless Homelessness Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	This organization was emailed. The school district provided a written response. This input helps shape the priorities of this Annual Action Plan regarding housing the youth population in Rancho Cordova. The City has continued to foster a close working relationship with the school district to improve education outcomes for youth and to improve access to youth services, such as after-school programming.
5	<b>Agency/Group/Organization</b>	FOLSOM CORDOVA COMMUNITY PARTNERSHIP
	<b>Agency/Group/Organization Type</b>	Services - Children Services - Health Services - Education Services - Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Organization staff attended the community needs workshop, where they provided input on the needs of children and youth in the City. This agency also completed a phone interview. This information helps shape the data and priorities in the Annual Action Plan regarding youth populations and social services in Rancho Cordova. The City has had a long relationship with Folsom Cordova Community Partnership, which provides services to low-income families, youth, and students.
6	<b>Agency/Group/Organization</b>	MEALS ON WHEELS BY ACC
	<b>Agency/Group/Organization Type</b>	Services - Elderly Persons Services - Homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Needs Assessment Non-Homeless Special Needs Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Meals on Wheels staff attended the community needs workshop with stakeholders and provided input on the needs of seniors and disabled residents. The City also called and emailed additional questions to the organization; the organization provided a written response to the City's questions. The City will continue to coordinate with Meals on Wheels to provide services to seniors in the community and find opportunities for additional cooperation.
7	<b>Agency/Group/Organization</b>	RESOURCES FOR INDEPENDENT LIVING
	<b>Agency/Group/Organization Type</b>	Services - Elderly persons Services - Housing Services - Homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	This organization was contacted and completed a phone interview. This interview provided information that helps shape the data in this Annual Action Plan regarding seniors and disabled persons in Rancho Cordova. The City will continue to consider Resources for Independent Living as a resource in addressing the needs of persons with disabilities in Sacramento County.
8	<b>Agency/Group/Organization</b>	ONE COMMUNITY HEALTH
	<b>Agency/Group/Organization Type</b>	Services – Health Services-Persons with HIV/AIDS
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs HOPWA Strategy



<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>This organization was called and provided a phone interview, offering information regarding individuals living with HIV/AIDS in Sacramento County. The City will continue to consider One Community Health as a resource for health care and AIDS/HIV prevention and care in Sacramento County.</p>
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**Identify any Agency Types not consulted and provide rationale for not consulting**

All agencies were included in the consultation process and many opportunities were provided for them to participate, including the community survey, community needs workshop, and one-on-one interview or emailed questions. No agencies were excluded from this public consultation process; however, the City focused its one-on-one interviews efforts on agencies that served HUD priority populations whose services represented the highest priority needs within the City.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Sacramento Steps Forward	Both plans work to address issues leading to homelessness and to assist persons and families experiencing homelessness in the region.
Housing Element	City of Rancho Cordova	The Housing Element is intended to help identify and plan for housing needs in the City, including very low- and low-income housing.
Sacramento Valley Regional Analysis of Impediments to Fair Housing Choice	SHRA	The plan helped to inform the needs and goals around housing and provided resident perspectives through extensive community engagement.

**Table 3– Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))**

The lead agency for the HOME Consortium Consolidated Plan is SHRA. SHRA also serves as the housing authority for the county. SHRA consulted with staff from Sacramento Area Council of Governments, Sacramento Steps Forward, the County of Sacramento, the cities of Sacramento, Rancho Cordova, Folsom, Isleton and Galt, various nonprofits, and private organizations in the development and implementation of the HOME Consortium Consolidated Plan. Organizations were consulted on an individual and group basis.

The City of Rancho Cordova’s Community Development Department currently serves as the lead agency for overseeing and implementing the City’s CDBG Consolidated Plan process as well as administering CDBG funds. The Community Development Department was initiated in 2015, and includes the Planning Department, Building Department, and the Neighborhood Plans and Projects Division, which manages the City’s CDBG funds. The CDBG program was managed by the Housing Services Division under the Economic Development Department prior to 2015.

Rancho Cordova City staff specifically coordinated with SHRA to bring the City into compliance with the County’s HOME and CDBG program year start and end dates, as well as to align themselves to share the same Consolidated Plan cycle. The City hopes to improve coordination and implementation of affordable housing programs by the Consolidated Plan cycle alignment and continued prioritization of its strategic plan goals around increasing and improving affordable housing units.

The goals of the Regional Analysis of Impediments (AI) are aligned with the City’s Consolidated Plan goals. The City will continue cooperating and actively engaging the County of Sacramento in its attention to homelessness issues, including chronic homelessness and near homelessness, by participating in Continuum of Care initiatives and schedules. The City will also continue to contract with SSHH to provide housing counseling and homelessness prevention to Rancho Cordova residents. Additionally, the City participated in the Regional Analysis that was completed in the fall of 2019 and the results are utilized by each participating agency for their respective Consolidated and Annual Action Plans, and for SHRA’s Public Housing Authority and Capital Fund Plans.

**Narrative**

The City will continue to coordinate with service providers, stakeholders, public agencies, and organizations that specialize in public and assisted housing sectors, as well as various other special needs services on a local and regional scale. The City aims to continuously grow its relationships and communication with local professional organizations and entities to help best address the priority needs of the jurisdiction and surrounding areas.

## **PR-15 Citizen Participation - 91.105, 91.115, 91.200(c) and 91.300(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The City completed public meetings, outreach, and noticing as required by the City's Citizen Participation Plan.

Public comment received during the outreach for the Consolidated and Annual Action Plans can be found in the Executive Summary section (ES-05) of this plan. Several stakeholder consultations were held and are summarized in the consultation section.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Minorities  Persons with disabilities  Non-targeted/broad community  Stakeholders, service providers	Representatives of a local CDBG target area neighborhood attended the workshop.	Emphasis on application scoring, beneficiary questions, and selection process.	All comments were accepted.	
2	Newspaper Ad	Minorities  Persons with disabilities  Non-English Speaking  Non-targeted/broad community  Seniors, minority groups, disabled groups	Public noticing of the draft Consolidated Plan and Annual Action Plan available for public comment.	No comments received.	No comments received.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Meeting	Minorities  Persons with disabilities  Non-targeted/broad community  Stakeholders, service providers, seniors, minority groups, disabled persons	On March 16, 2020, City Council reviewed and allowed for public comment to the 2020-2024 Consolidated Plan and 2020 Annual Action Plan at a regularly scheduled City Council meeting.	No comments received.	No comments received	<a href="http://www.cityofranhocordova.org">www.cityofranhocordova.org</a>
4	Public Hearing	Minorities  Persons with disabilities  Non-targeted/broad community  Stakeholders, service providers, seniors, minority groups, disabled persons	On April 6, 2020, City Council reviewed and approved the 2020-2024 consolidated Plan and 2020 Annual Action Plan at a regularly scheduled City Council meeting.	No comments received.	No comments received.	<a href="http://www.cityofranhocordova.org">www.cityofranhocordova.org</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Internet Outreach	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Seniors, minority groups, disabled persons</p>	All public meetings, hearings, and noticing, as well as the draft 2020-2024 Consolidated Plan and 2020 Annual Action Plan, were made available for public comment on the City's website and promoted through social media.	No comments received.	No comments received.	<a href="http://www.cityofranhocordova.org">www.cityofranhocordova.org</a>
6	Consultation with Local Organizations and Governing Bodies	<p>Stakeholders</p> <p>Service providers</p>	Consultations were conducted with eight service providers in the service areas of housing, homeless services, youth services, persons with disabilities, AIDs services, and senior services.	See Table 2 consultations for responses.	All comments were accepted.	



Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Community Needs Survey	Residents  Minorities Non-English Speaking - Specify other language:  Persons with disabilities  Non-targeted/broad community	77 surveys were completed by residents and members of local service provider organizations	Please refer to Attachment A for a summary of the outreach results.	All comments were accepted.	
8	Pop-up Event: Mather Field Light-Rail Station	Minorities  Persons with disabilities  Non-targeted/broad community	On December 19, 2019, 30-40 individuals were provided with information on CDBG activities and participated in community outreach at a Pop-up Event in a low-income area of the City.	Please refer to Attachment A for a summary of the outreach results.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
9	Stakeholder/ Public Meeting	Stakeholders  Service providers	On January 13, 2020, 12 representatives from 7 organizations attended a meeting with staff to provide feedback on community needs.	Please refer to Attachment A for a summary of the outreach results.	All comments were accepted.	

**Table 4– Citizen Participation Outreach**

# Needs Assessment

## NA-05 Overview

### Needs Assessment Overview

The Needs Assessment section of this plan collects and analyzes data to demonstrate the extent of housing problems and housing needs for City residents. This assessment focuses on affordable housing, special needs housing, community development, and homelessness.

The City of Rancho Cordova is a growing City, with many different walks of life living within its boundaries. Since 2009, the total population has increased by an estimated 13 percent with a population of 64,776 growing to a population of 74,585 in 2018 (ACS 2018 Population Estimates). With this growth, special needs populations such as low-income households, homeless, seniors, youth, persons with disabilities, persons living with HIV/AIDS, and single parent families have also increased. Due to these populations' special needs, as well as their circumstances and access to opportunity, the need for services to assist these populations has also grown. These special need and priority populations are typically low-income. Obstacles often faced by these populations, as the results of community engagement portrayed, are largely seen in the areas of a lack in access to affordable housing, reliable transportation, and affordable services that are crucial to these individuals improving quality of life. With this in mind, the City will continue to prioritize its CDBG program to focus on bettering the quality of life for all special need and priority populations within its boundaries.

The information in the Needs Assessment section comes primarily from the 2011-2015 American Community Survey (ACS), HUD's Comprehensive Housing Affordability Strategy (CHAS) data from the 2011-2015 period, and the City of Rancho Cordova Housing Element. Additional information comes from resident feedback, community needs feedback collected from local nonprofits and service providers, a community survey completed by 77 residents, and consultations conducted with eight local agencies. Through this data collection and analysis, the City will estimate its community development and housing needs for the next five years.

The following is an overview of the City's community needs:

#### **Housing Characteristics:**

As stated in the City's 2013-21 Housing Element, "Despite the recent fluctuations in the housing market resulting from the housing boom and bust, affordable housing for low-, very low-, and extremely low-income populations is still in critically short supply. Frequently, across the county, subsidized housing and housing vouchers far outstrip the supply. The stall in the home building industry that resulted from the recession that followed the housing bust in 2007- 2008 resulted in fewer new homes built, and many cities are experiencing a housing shortage as the economy and the housing market recovers."

#### **Disproportionate Need:**

This assessment looks at whether any of the above housing characteristics are concentrated among minority populations or certain racial groups. Disproportionately greater need is assumed to exist when the percentage of persons in a category of need, who are members of a particular racial or ethnic group, is at least 10 percentage points higher than the percentage of persons in the category as a whole.

Overall the data shows that the lower income brackets, especially these two: 0-30 percent, and 30-50 percent face the highest rates of disproportionate need when it comes to housing problems and severe housing problems. Broken out by racial or ethnic group the groups that face the most occurrences of disproportionate greater need are American Indian/Alaskan Native populations and Pacific Islander populations. However, the American Indian/Alaska Native and Pacific Islander population sample size is considerably small, which makes it subject to sample error; therefore, any findings and assumptions for those two populations should be taken with caution.

Households who are paying more than 50 percent of gross monthly income on housing have a severe housing cost burden. In the jurisdiction as a whole, about 16 percent of households had a severe housing cost burden. In comparison to the jurisdiction as a whole, these two racial groups faced a disproportionate incidence of severe housing cost burden: Black/African American, at 26 percent, and Pacific Islander at 42 percent.

Lower-income households are more likely to have housing related problems than moderate and above-moderate incomes, regardless of race or ethnicity. According to 2011-2015 ACS data, the rate of experiencing a severe housing cost burden for extremely low-income, or 0-30 percent AMI, is 77 percent or 2,610 households; for very low- income, or 30-50 percent AMI, it is 36 percent or 1,265 households, and for moderate income, or 50-80 percent AMI, it is 15 percent or 690 households.

### **Homelessness:**

In 2019, per the Point in Time count, the total unsheltered homeless count in Rancho Cordova was 249 individuals. While the City does not operate any transitional housing facilities, it does cooperate with the County of Sacramento's Continuum of Care. The City is also home to a major supportive housing facility for formerly homeless individuals, the Mather Community Campus.

The City of Rancho Cordova contracts with Sacramento Self-Help Housing to provide housing counseling, homelessness prevention, and fair housing services to Rancho Cordova. The Rancho Cordova Homeless Outreach Team (HOT) has also helped to serve the City's homeless population by providing guidance for accessing local public services, as well as providing education and resources that help for homeless individuals to have a better quality of life.

### **Special Needs Populations:**

Households with special housing needs often have greater difficulty finding suitable and affordable housing. As a result, these households may frequently experience cost burdens, overcrowding, and various other significant housing problems. Persons with disabilities and seniors are often cost burdened, which limits their ability to access decent affordable housing. This, coupled with a lack in

availability of affordable housing units, works as a major constraint to these populations and their ability to find housing or afford to live in the City.

### *Seniors*

In the City's 2013 Housing Element and surveys of senior housing providers, the City currently has 28 age-restricted single-bedroom units and 178 assisted living units. The 2011– 2015 ACS estimates 1,721 senior single-person households. This means that the vast majority of seniors, who frequently have lower income, are competing in the open market for suitable housing. This puts even more pressure on affordable units, resulting in seniors who are at risk of substandard housing, or a high housing cost burden.

According to 2011- 2015 ACS data, seniors aged 62 years and over compose 14.2 percent (9,907 persons) of Rancho Cordova's population. However, the percentage of senior households experiencing cost burden indicates that there are limited affordable housing options that meet the needs of seniors, particularly with home-owning households. This same data reports that senior homeowners make up 38 percent of lower-income households (50 percent HAMFI) experiencing cost burden and 41 percent of lower income-households (50 percent HAMFI) experiencing severe cost burden.

The City has seen minimal new multi-family construction, which adds pressure to an already existing housing shortage for renters of lower income, seniors, and persons with disabilities. For example, a new, low-rise apartment complex, BDX Capital Village, was constructed in the City, and it is the first new market-rate, multi-family development in the City since 2006.

### *Persons with disabilities*

According to 2011-2015 ACS data, there are 8,638 people living Rancho Cordova with a disability (hearing difficulty, vision difficulty, cognitive difficulty, ambulatory difficulty, self-care difficulty, or independent living difficulty). The disabled population is approximately 12.7 percent of the total (civilian and non-institutionalized) population. Those with disabilities normally trend towards being within the lower-income household designation, increasing their likelihood of needing housing assistance.

The most prevalent reported disability is ambulatory difficulty, or a permanent, physical disability requiring the aid of wheelchair for traveling. Due to this, housing for this population will require accessibility features (e.g., installation of grab bars, usable doors, accessible light switches, outlets, thermostats, etc.).

### *Domestic Violence*

Local data is difficult to gather for victims of domestic violence and related crimes, so the City relies on statewide reports to provide insight. The National Intimate Partner and Sexual Violence Survey (NISVS) reported that 32.9 percent (4.5 million) of California women and 27.3 percent (3.7 million) of men will experience rape, physical violence, and/or stalking by an intimate partner in their lifetime. Two domestic violence groups, My Sister's House and WEAVE, provide shelters and serve the Sacramento area with domestic violence services. Domestic violence and similar crimes continue to be very difficult problems

to address due in large part to the rate at which these crimes go unreported. The Rancho Cordova Police Department frequently partners with the County's Child Protective Services to assist in domestic violence and dating violence situations involving children.



## **NA-50 Non-Housing Community Development Needs - 91.415, 91.215 (f)**

### **Describe the jurisdiction's need for Public Facilities:**

According to outreach conducted in preparation of the Consolidated Plan, the top public facility needs in the City are park improvements, community facilities, and childcare and youth facilities improvements. Currently, a number of facility improvement projects are underway that address these identified needs.

On January 20, 2020, the City of Rancho Cordova and Center of Praise Ministries dedicated a site in Rancho Cordova as a future youth center, which will primarily serve the City's low-income youth population. The Center of Praise Ministries in Sacramento agreed to lease a 1.75-acre property, which included a 9,000-square-foot building, for this purpose. This lease will be at no cost to the City for 25 years, with the option to extend for another 25 years. The City, in partnership with the Rancho Cordova Police Activities League, will operate the future youth center in collaboration with other community and other nonprofit organizations. Based on the feedback received during the Consolidated Plan's outreach efforts, the City is lacking in opportunities for low-income youth to participate in after-school programs and activities. Please refer to **Attachment A** to review feedback received regarding public facilities in the City.

The City is also in the process of constructing a new community civic center, known as the Mills Station District project. The City Council has held four public work sessions with residents, businesses, and interested parties to refine the vision for the project, select a location, and review various site layouts. The site selected for the project is the Mills Station Property, which is a City-owned 10-acre parcel located on Folsom Boulevard adjacent to Folsom Lake College/Rancho Cordova Center and across the street from the Mills Station Arts & Culture Center (the MACC). The City Council, after much public input and discussion, prioritized the potential uses for this project to include a space for performing/visual arts, a recreational and housing space, a space to accommodate meetings, and an outdoor area for community gatherings.

The City recently completed putting together a five-year Capital Improvement Plan for 2021 through 2025. This plan outlines multiple facility projects that the City is planning, or in the process of completing, in the next five years. The Capital Improvement Plan may be accessed at:

<https://www.cityofranhocordova.org/home/showdocument?id=14941>

### **How were these needs determined?**

These needs were determined through a Community Needs Survey, by feedback received from residents, business owners, community leaders, and representative of social service agencies, as well as consultation and community engagement held with City departments and local service providers that primarily work with low-income and disadvantage populations.

### **Describe the jurisdiction's need for Public Improvements:**



Feedback from the community needs survey showed that a majority of individuals saw public transportation infrastructure improvements, as well as street and sidewalk repairs, to be some of the highest priority public improvement needs. Another notable public infrastructure need was the need for streetlights in neighborhoods without them.

The City is currently undertaking various projects to meet the need for public improvements, including alternative transportation projects, roadway transportation projects, and stormwater projects.

### ***Alternative Transportation Projects***

The City will continue to fund the rehabilitation of sidewalks and install/replace Americans with Disabilities Act (ADA) compliant sidewalk ramps at several locations around the City. The projects are selected from a list, which is maintained by the City's Public Works Department, based on the degree of need for repair. The City will also install inductive loop sensors to detect bicycles with metal rims at seven intersections in the jurisdiction, and the City will make improvements to the existing roadway system to create a safer and more bike-friendly network of roads.

### ***Roadway/Transportation Projects***

The City will implement various construction projects, including a new four-lane road from Douglas Road to Chrysanthy Boulevard and a new two-lane road with a widened median off of International Drive. The City will also fund street rehabilitation programs, which will evaluate roads, sidewalks, and storm drains that are in greatest need of preservation or upgrades. Additionally, the City will produce a Systemic Safety Analysis Report, which would analyze road signage in bicycle/pedestrian areas and the effectiveness of existing safety measures.

### ***Stormwater Projects***

The City will repair its drainage systems to the American River, upgrade existing stormwater pipes in the Mills Ranch Neighborhood, and identify flooding problems within the City through hydrologic and hydraulic analysis of the City drainage system. The City will also replace chain link fences around City-owned creeks, which would improve security, aesthetics, and visibility at stormwater assets.

### **How were these needs determined?**

These needs were determined through community outreach with local residents and stakeholders, field surveys and observations, and an assessment of the condition and lifespan of various public facilities. The Public Works Department keeps a detailed record of repairs that are needed in the public infrastructure throughout the City and reports on these records regularly.

### **Describe the jurisdiction's need for Public Services:**

During the 2020-2024 program years, the City will continue to push for the expansion of public services within the community, focusing specifically on creating improvements to accessibility and availability of services that benefit the most vulnerable populations. In drafting this Consolidated Plan, City staff

reached out to residents, stakeholders, public agencies, and other organizations to determine the need for public services. Outreach was aimed at determining the current availability of public services in the community, while also receiving feedback on services that are needed and services that could complement resources that are already available. The results of this outreach helped to shape the Strategic Plan section, while also helping to identify the City's priority populations.

From various community engagement methods, including a community survey, which was completed by 77 individuals, consultations, community events, and stakeholder input, City staff was able to identify specific trends in the most needed public services within the community. The following summaries describe feedback received on each priority population's most needed services:

For **children**, the survey found that the top three most needed services were affordable childcare, after-school programs, and parenting support. This was supported by feedback received from stakeholders and community members that participated in the Mather Field light rail station pop-up event. Stakeholders stressed that affordable childcare is extremely hard to find in the City, while also stating the lack in availability of support for low-income parents.

For **youth populations**, the survey identified that after-school programs, teen employment services, and teen recreation programs were the highest priority. This strongly coincided with a consultation completed with the Executive Director of the Folsom Cordova Community Partnership, in which they explained that after-school programs are in high need in the community, especially programs focused on financial empowerment and career development.

For **persons with disabilities**, the survey identified affordable housing programs and affordable transportation services as some of the highest priorities. Similarly, **senior populations** showed that affordable housing programs and affordable transportation services were of high priority. This was supported by a consultation conducted with Resources for Independent Living, a local disability resource agency, which stated that affordable housing is extremely necessary for senior and disabled populations, not only in the City, but in the County as well. They also went on to say that barriers to employment are a challenge for these populations, which transportation methods often contribute to. Overall, financial assistance and efforts based on affordability are highly prioritized among these populations.

For **low-income and at-risk homeless individuals**, survey outreach gathered feedback that supported the need for rental housing assistance and homeownership assistance for low-income populations. This was supported across the board by consultations conducted with service providers, which stressed the need for affordable housing assistance programs. It should also be noted that mental health services for homeless and low-income individuals were also stressed as a priority in the community.

#### **How were these needs determined?**

These needs were determined through various outreach methods that were facilitated by City staff. Methods of outreach included a community pop-up event at the Mather Field light rail station, stakeholder consultations, a stakeholder meeting, a community survey, and a community engagement

neighborhood meeting. Each of these events prioritized receiving feedback on the City's highest priority needs, including public service needs.

**Based on the needs analysis above, describe the State's needs in Colonias**

The City of Rancho Cordova does not contain any areas within its boundaries that fall under HUD's definition of a colonia. According to HUD, a colonia is defined as "any identifiable community in the United States–Mexico border regions of Arizona, California, New Mexico, and Texas that has inadequate sewage systems, no potable water supply, and a shortage of decent, safe, and sanitary housing. The border region includes the area within 150 miles of the U.S.–Mexico border excluding metropolitan statistical areas with populations exceeding one million." Given the City's proximity to colonias, this section is not relevant.

# Housing Market Analysis

## MA-05 Overview

### Housing Market Analysis Overview:

Rancho Cordova became an incorporated City on July 1, 2003. It is the seventh community in Sacramento County to incorporate and is California's 478th City. The City is a suburban community that is part of the greater Sacramento urban region and lies on the Highway 50 corridor between two larger cities, Sacramento and Folsom. The City is situated between Mather Air Force Base and the American River and is considered to have one of the largest employment sectors in the area, which attracts tens of thousands of commuters each day.

A large portion of the housing stock in Rancho Cordova consists of single-family homes, with roughly 58 percent being single-family dwelling units. The housing stock contains a large number of older homes, and housing and rental prices are generally more affordable compared to most cities in the region. The City has made efforts to construct new quality units and strives to ensure that new development will complement existing communities and that the mix of housing in the future will more closely match the community's housing needs.

The City works with nonprofit developers to continue to develop future subsidized housing projects. The City partners with the SHRA, the housing authority for Sacramento County, to manage public housing and the housing choice voucher system.

Other ways that the City directly addresses affordable housing needs are through emergency health and safety repairs for income-qualified households, which preserves the existing stock of affordable housing. The City also preserves affordable housing through code enforcement and rental inspection efforts, which ensure that all rental housing is safe and habitable.

Please see below for a brief summary of Housing Market characteristics specific to Rancho Cordova.

### Number of Housing Units:

The number of housing units in the City increased by 85 units between 2015 and 2017 (2011-2015 and 2013-2017 ACS five-year estimates, respectively). This is a minor increase compared to the increase in population in the community, which changed from 71,017 to 74,585 between 2015 and 2018 (ACS 2018 Population Estimates). This suggests that housing production did not keep up with housing demand.

In general, the available housing inventory does not meet the needs of the existing population. The rising housing costs in the nation, which are very pronounced in California, have made housing affordability a major problem for many working households. The most common housing problem is the cost of housing, as discussed below. This problem impacts the majority of low-income households across the racial and ethnic spectrum in the City.

**Cost of Housing:**

Housing prices have been increasing since 2014. In 2014, the median home value in Rancho Cordova was \$195,600, which increased to \$251,500 in 2017; the median contract rent in the City has also increased, from \$848 in 2014 to \$936 in 2017 (ACS 2014 and 2017 Housing Cost Estimates). With this increase in median home values and median rent costs, lower-income households continue to be cost burdened. According to 2016 data, approximately 38 percent of the City's homeowners and renters reported having a housing cost burden of 30 percent or higher of their monthly income (2012-2016 CHAS Data).

**Condition of Housing:**

The City contains a significant amount of older housing, with approximately 14,035 owner- and renter-occupied housing units being constructed before 1980 (2017 ACS 1-Year Estimate). Both owned and rented housing units can be in need of repair and maintenance, although renter-occupied properties are typically older and in more disrepair. For owner-occupied homes, 30 percent have one substandard condition, and 47 percent of renter-occupied homes have one substandard condition. Six percent of renter-occupied units have two substandard conditions while 1 percent of owner-occupied units have two substandard conditions. Overall, renter-occupied homes have higher instances of substandard conditions (2015 ACS Condition of Units).

**Public and Assisted Housing:**

There are ten public housing apartment complexes that include some of the 747 affordable housing units in Rancho Cordova. Most of these units are administered by the SHRA, which serves as the public housing authority for Sacramento County. The City of Rancho Cordova does not have its own local housing authority. Resident initiatives are handled directly by the SHRA. The remainder of the affordable housing units are operated by various nonprofits. The most prominent of these is VOA, which operates the Mather Community Campus transitional housing program, and Mercy Housing, which operates the 100 units of permanent supportive housing at the Mather Veterans Village.

**Barriers to Affordable Housing:**

According to the 2020-2024 Sacramento Valley Analysis of Impediments, some of the most significant barriers to affordable housing across all jurisdictions are:

- Segregation, which is manifested in disproportionate housing needs and differences in economic opportunity
- An increasingly limited supply of affordable rental housing units in the area
- Disparities in the ability to access homeownership
- An increase in stricter rental policies

The City has undertaken a number of actions to reduce potential barriers and constraints to affordable housing and housing for special needs populations. These actions include identifying funds in support of

affordable housing development and offering fee reductions, regulatory incentives, density incentives, and the operation of a home rehabilitation and repair program, as well as several other options. These can be found with additional detail in the City's 2013–2021 Housing Element. The Housing Element includes a thorough analysis of governmental and regulatory barriers to affordable housing. The City has been aggressive in pursuing affordable housing development opportunities and has mitigated regulatory barriers as effectively as possible.



## MA-45 Non-Housing Community Development Assets - 91.410, 91.210(f)

### Introduction

This section covers Rancho Cordova’s economic development asset needs and describes the current and future projects and plans that are underway in the City to help support the identified needs.

### Economic Development Market Analysis

#### Business Activity

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	321	47	1	0	-1
Arts, Entertainment, Accommodations	3,059	3,169	12	7	-6
Construction	1,675	3,917	7	8	1
Education and Health Care Services	4,676	5,258	19	11	-8
Finance, Insurance, and Real Estate	2,195	9,845	9	20	12
Information	472	443	2	1	-1
Manufacturing	1,580	4,315	6	9	3
Other Services	923	876	4	2	-2
Professional, Scientific, Management Services	2,864	9,747	12	20	9
Public Administration	0	0	0	0	0
Retail Trade	3,273	3,750	13	8	-5
Transportation and Warehousing	640	647	3	1	-1
Wholesale Trade	1,007	1,961	4	4	0
Total	22,685	43,975	--	--	--

**Table 5 - Business Activity**

Data Source: 2011-2015 ACS (Workers), 2015 Longitudinal Employer-Household Dynamics (Jobs)



**Labor Force**

Total Population in the Civilian Labor Force	35,380
Civilian Employed Population 16 years and over	30,835
Unemployment Rate	12.88
Unemployment Rate for Ages 16-24	36.96
Unemployment Rate for Ages 25-65	9.00

**Table 6 - Labor Force**

Data Source: 2011-2015 ACS

Occupations by Sector	Number of People
Management, business and financial	7,600
Farming, fisheries and forestry occupations	1,865
Service	3,415
Sales and office	8,660
Construction, extraction, maintenance and repair	2,445
Production, transportation and material moving	1,550

**Table 7 – Occupations by Sector**

Data Source: 2011-2015 ACS

**Travel Time**

Travel Time	Number	Percentage
< 30 Minutes	18,910	66%

<b>Travel Time</b>	<b>Number</b>	<b>Percentage</b>
30-59 Minutes	8,270	29%
60 or More Minutes	1,570	5%
<b>Total</b>	<b>28,750</b>	<b>100%</b>

**Table 8 - Travel Time**

Data Source: 2011-2015 ACS

**Education:**

Educational Attainment by Employment Status (Population 16 and Older)

<b>Educational Attainment</b>	<b>In Labor Force</b>		<b>Not in Labor Force</b>
	<b>Civilian Employed</b>	<b>Unemployed</b>	
Less than high school graduate	1,875	245	1,370
High school graduate (includes equivalency)	5,615	895	2,270
Some college or Associate's degree	10,060	1,685	2,815
Bachelor's degree or higher	8,080	495	1,350

**Table 9 - Educational Attainment by Employment Status**

Data Source: 2011-2015 ACS

Educational Attainment by Age

	<b>Age</b>				
	<b>18-24 yrs</b>	<b>25-34 yrs</b>	<b>35-44 yrs</b>	<b>45-65 yrs</b>	<b>65+ yrs</b>
Less than 9th grade	105	300	460	690	775
9th to 12th grade, no diploma	655	645	405	995	500
High school graduate, GED, or alternative	1,955	2,545	2,035	4,220	2,310
Some college, no degree	2,795	3,570	2,545	4,600	1,885
Associate's degree	415	1,245	860	1,765	750
Bachelor's degree	390	2,180	2,380	2,585	1,050

	Age				
	18–24 yrs	25–34 yrs	35–44 yrs	45–65 yrs	65+ yrs
Graduate or professional degree	15	825	915	1,120	505

**Table 10 - Educational Attainment by Age**

Data Source: 2011-2015 ACS

**Educational Attainment – Median Earnings in the Past 12 Months**

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	22,055
High school graduate (includes equivalency)	26,961
Some college or Associate's degree	32,057
Bachelor's degree	53,412
Graduate or professional degree	65,363

**Table 11 – Median Earnings in the Past 12 Months**

Data Source: 2011-2015 ACS

**Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?**

The major employment sectors in the City are as follows:

- Education and Health Care Services: 4,676 workers
- Retail Trade: 3,273 workers
- Arts, Entertainment, Accommodations: 3,059 workers

In addition to the tables above, according to the Rancho Cordova Economic Development division, the most recent data available shows that the City is the largest business sub-center in the region, with over 3,000 entities conducting the corporate aspects of their businesses in the City. It was also noted that Rancho Cordova is the region’s largest clustered hub for the home improvement industry. The City also notably offers the largest hub for the vehicle aftermarket industry in Northern California, accounting for 25 percent of all firms in the greater Sacramento area. The Rancho Cordova Economic Development division also states that technology is one of the region’s top ten industry clusters.

**Describe the workforce and infrastructure needs of the business community:**

According to 2013-2017 ACS 5-Year Estimates, 88.7 percent of Rancho Cordova’s adult population was educated at a high school level or higher compared to 87 percent in the County. The percentage holding a bachelor’s degree or higher was approximately 26 percent compared to the County’s 29.9 percent. The poverty rate in that same period was 14.9 percent in Rancho Cordova and 14.1 percent for the entire County. Median household income was \$57,965, whereas the median income for the County was \$60,239. The mean travel time to work was 25.6 minutes compared to the County’s 26.9 minutes. Additionally, 93 percent of households had a computer and 83.1 percent had broadband subscription in the City of Rancho Cordova, compared to the County, in which 91.7 percent of households had a computer and 82.8 percent had a broadband subscription.

Though the City is generally in good standing in terms of workforce development and business, the City’s Economic Development Element of 2015 identified some challenges. One challenge that the business community faces is the aging of infrastructure. Specifically, much of the building stock in the City was identified as needing refurbishment or rehabilitation due to age and deterioration. Additionally, it was noted that many office buildings contain large floor plans with outdated interiors that are in need of beautification and renovation.

The following factors were also identified as challenges to the business community’s functionality:

- Traffic congestion on major roadways and Highway 50
- A lack of shuttles to transport workers from light rail stations
- Lack of national major retailers and shopping opportunities
- A lack of diverse downtown area where government offices, businesses, retail, services, entertainment, residential uses, and public spaces are clustered

**Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.**

The City of Rancho Cordova is constantly undergoing projects and activities that focus on improving the quality of life for its residents, while generating a positive economic impact. The following projects have recently been completed or are anticipated to be completed within the Consolidated Plan period:

### Folsom Boulevard Beautification and Enhancement Project Phases IV

The final phases of the Folsom Boulevard Beautification and Enhancement Project are being completed in 2020. This project is regarded as a major triumph within the City, given the historical importance that has been placed on the Folsom Boulevard corridor. The completed project features a new concrete multi-use bicycle and pedestrian path, construction of a new sidewalk, extensive landscaping and irrigation improvements, intersection and signal improvements, the installation of decorative street lighting, construction of new curbs and gutters, installation of new raised medians, and the construction of new storm drain and drainage inlets. This project has served the local economy and community by removing barriers to transportation along Folsom Boulevard, creating a safer path of travel for children and other pedestrians, preserving a historical area of town, and implementing beautification in order to attract economic growth and development in the project's surrounding areas.

### ADA Sidewalk Improvements:

The City's Public Works Department will continue to undertake the ADA Sidewalk Improvements projects on an annual basis throughout the Consolidated Plan cycle. This project focuses on removing and replacing curbs, gutters, sidewalks, ramps, and drainage improvements at various locations in the City, primarily focusing on areas with a high concentration of senior, disabled, and low-income households. The progression of these improvements will help promote safer and more pedestrian-friendly streets, which will in turn promote a less congested and more efficient path of travel.

### Highway 50 and Zinfandel Drive Interchange Improvements:

Given the City's continued representation as the largest workforce hub in the Sacramento area, it has been a high priority to create infrastructure that can support the increase in traffic and congestion as a result of a higher workforce population. As an effort to address this increase, construction on the Highway 50 and Zinfandel Drive interchange is currently underway. The improvements project will add an additional lane on Zinfandel Drive over Highway 50, modify the highway entrance and exit ramps, add bicycle lanes, and modify traffic signals. This project is designed to improve operations, alleviate congestion and provide safer routes for drivers, bikers, and pedestrians on Zinfandel Drive from White Rock Road to Olson Drive, referred to as the Zinfandel Complex. The project is anticipated to be completed in the spring of 2020.

### Sunrise Boulevard Rehabilitation Project:

The City will be undergoing the Sunrise Boulevard Rehabilitation Project. The proposed project includes road paving and traffic signal modifications on Sunrise Boulevard from Folsom Boulevard to White Rock Road. It will also construct a widened sidewalk on the east side of

Sunrise Boulevard between Citrus Road and the Folsom South Canal, and striped bicycle lanes on Citrus Road. The project is designed to improve transportation, accessibility, and safety for drivers, bicyclists, and pedestrians in the area.

**How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?**

The workforce in the City of Rancho Cordova generally has higher high school graduation rates among its population, with an increasing number of residents receiving a college education in recent years. While the current workforce is aligned with retail and service industry employment opportunities, there is a significant need for job training and additional education to better align the workforce with the higher-paying employment opportunities currently available in the City.

**Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.**

The City uses non-federal funds to support many programs and projects, such as job training, through the Community Enhancement Fund. Additionally, the City uses CDBG funds to support the Folsom Cordova Community Partnership, which offers mentoring programs and financial management classes to youth and low-income families. These programs teach participants how to use social and monetary capital as a tool to further their possibilities for employment and higher education. Folsom Cordova Community Partnership also offers parenting classes and works with participants to develop their workforce skills to be more readily available for the job market. In a consultation with the partnership's Executive Director in preparation of this plan, it was explained that new program initiatives will focus on "adulting" programs and training that will help youth prepare for the daily tasks of being an adult and finding an appropriate work/life balance.

**Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?**

The City is not currently participating in a CEDS.

**If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth.**

The City is not currently participating in a CEDS.

**Discussion**

The City of Rancho Cordova continues to take a proactive and involved approach to economic development, which has helped to noticeably improve the City's economic standing in the region. While the City has a significant amount of undeveloped land with multiple development opportunities, the City has also focused on the potential for economic improvements in existing neighborhoods and businesses. The City's focus on infill programs, small and local business assistance programs, cooperation with higher education providers, and incentives that help both businesses and the community has helped to improve job opportunities and reduce unemployment citywide. Almost as importantly, it has improved Rancho Cordova's reputation in the region, from a high-crime, lower-income area, to a thriving employment center with a community focused on making the City more inviting and having better quality of life for its residents.

## **MA-50 Needs and Market Analysis Discussion**

### **Are there areas where households with multiple housing problems are concentrated? (include a definition of "concentration")**

For the purpose of identifying housing problems, HUD's definition of "concentration" is the following: A block group area where the percentage of households with multiple housing problems exceeds the countywide total percentage of households with multiple housing problems.

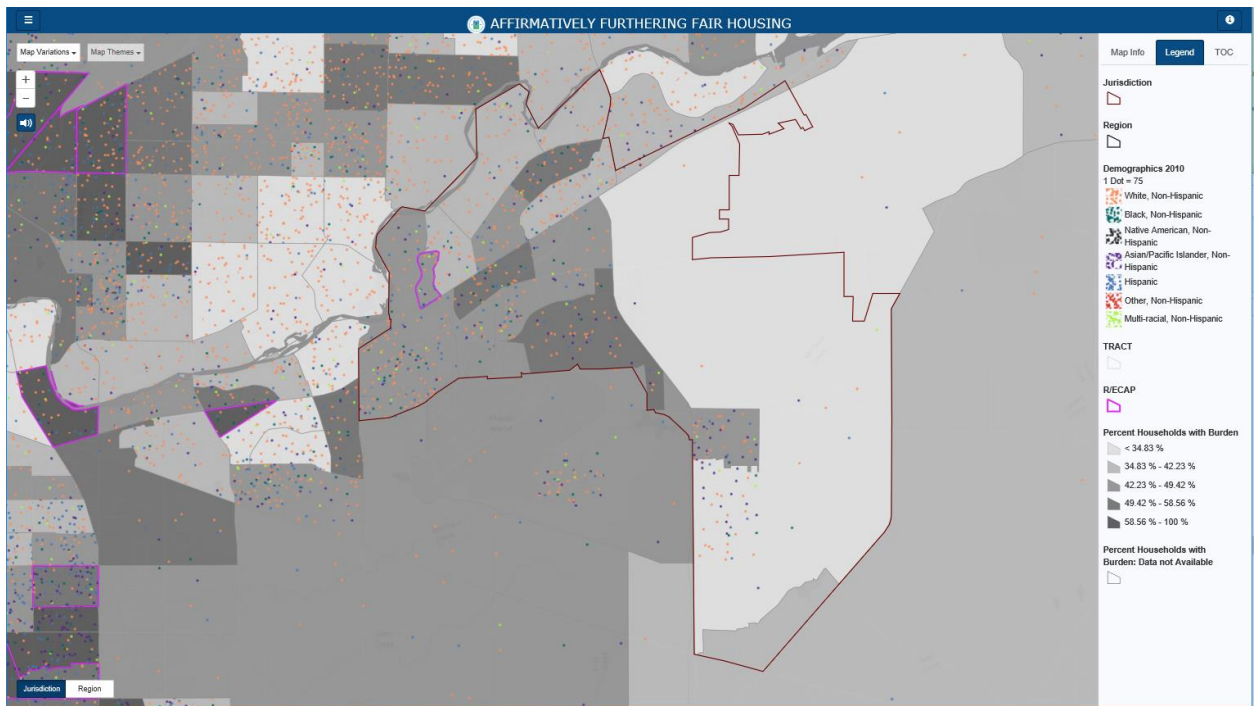
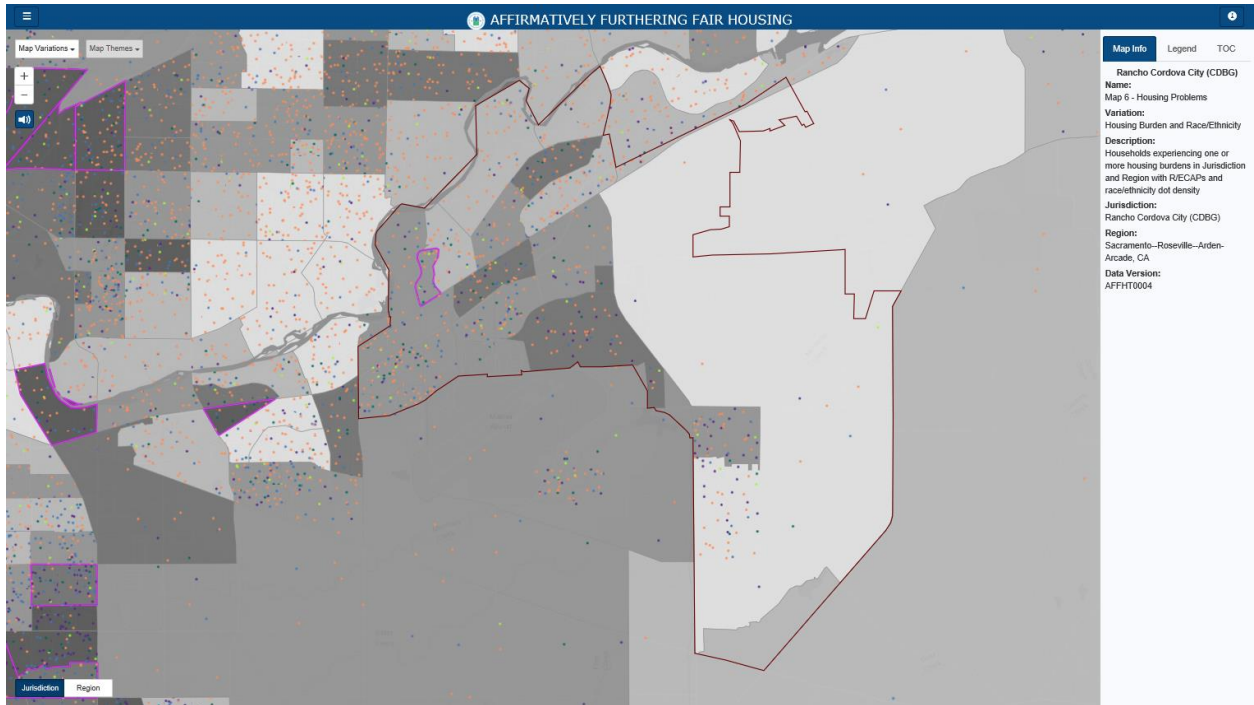
Referencing the 2011-2015 CHAS data regarding severe housing problems in Rancho Cordova, lower-income households are more likely to have severe housing problems than those with moderate or higher incomes, regardless of race or ethnicity.

According to this same data, 77 percent of households (2,610) in the extremely low-income bracket (0–30 percent AMI) are reported to experience severe housing problems. The Pacific Islander category exceeds the jurisdiction-wide rate for severe housing problems by 23 percentage points, with 20 households experiencing severe housing problems. Extremely low-income Black /African American and White households had equal rates (81 percent), which are slightly above the jurisdiction-wide rate, with 1,435 White households and 480 Black households experiencing at least one severe housing problem.

According to the same data, of the households in the very low-income bracket (30–50 percent AMI), 36 percent (1,265) are reported to experience at least one of the four severe housing problems. For this income bracket, the group that faces the highest disproportionate need is the Pacific Islander population, at 86 percent or 60 households. It is important to note, however, that the data presented can make interpretation difficult due to the small sample size. Both Black and Hispanic populations experienced severe housing burdens at similar rates, at 43 percent for Hispanics (285 households) and 40 percent (145 households) for Black/African American.

Looking at housing burdens geographically, the areas with the highest concentration of housing burdens are generally in the northwest half of the City, as well as a small section toward the center of the City. Referring to the maps below, the areas shaded in dark grey represent areas where higher percentages of the population have housing burdens. Data also showed that three census tracts have over 50 percent of their population experiencing any of the four HUD-defined housing problems: census tracts 89.07, 90.08, and 90.11.



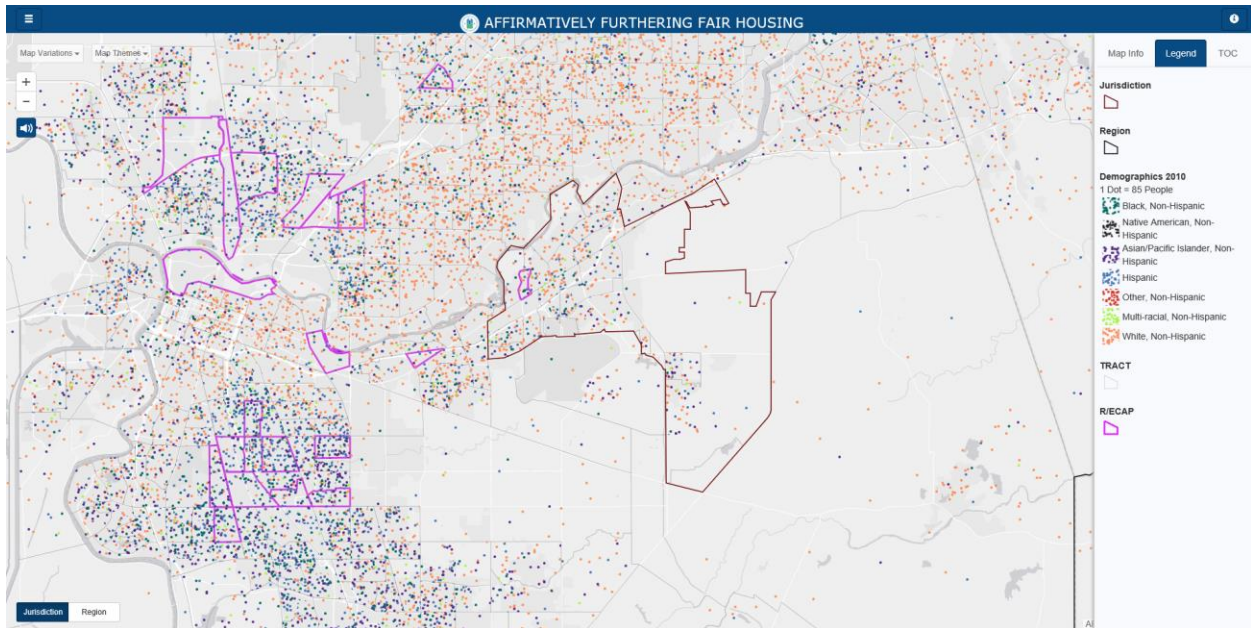


**Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (include a definition of "concentration")**

Minority populations are defined as the total population except those who responded “White alone” to the US Census. Block group areas where the percentage of total minority population exceeds the group’s countywide total percentage are considered to be areas of “minority concentration.”

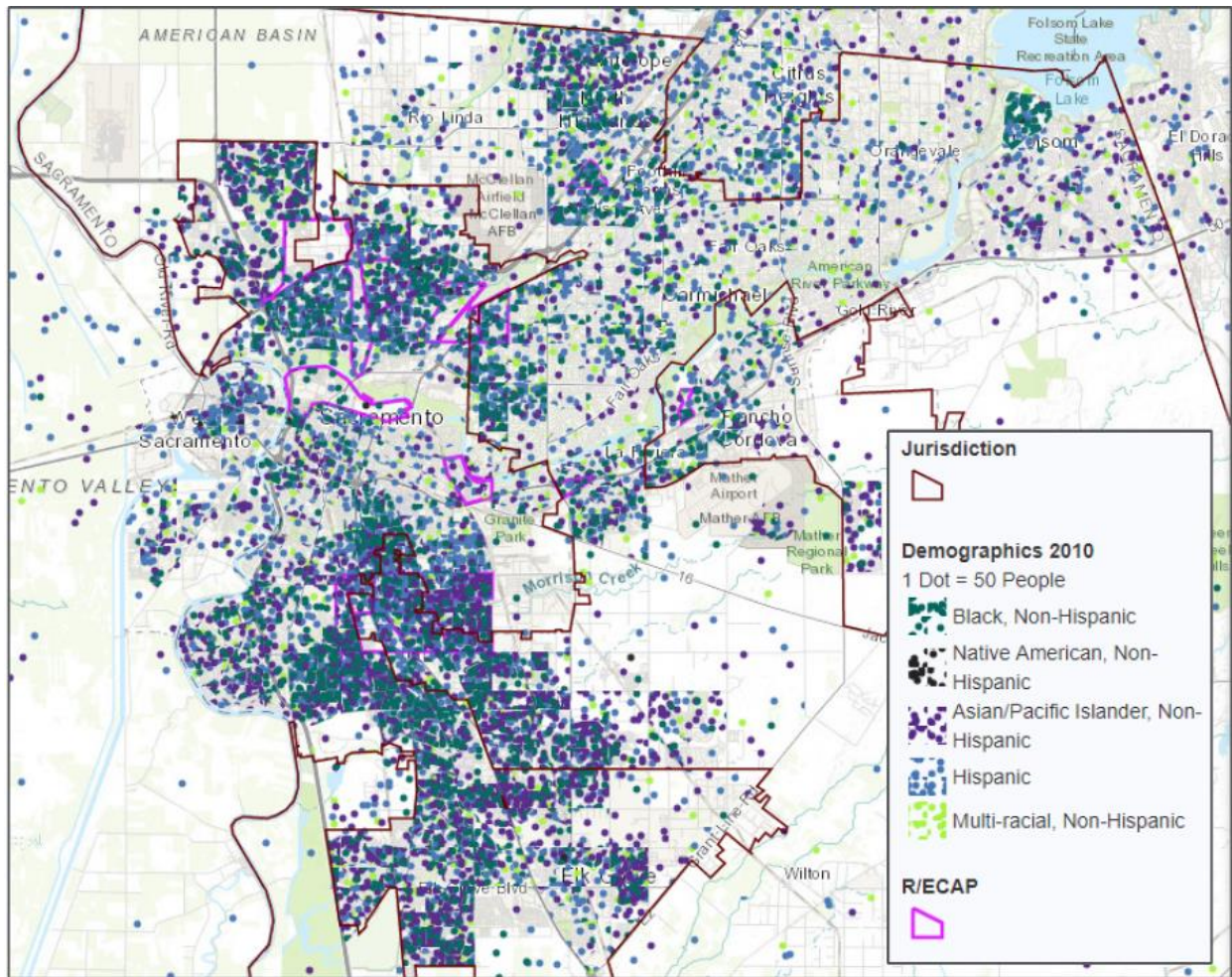
Per the data in the map below, only one portion of the City of Rancho Cordova qualifies as a racially or ethnically concentrated area of poverty (R/ECAP). An R/ECAP is any census tract in the City that has a concentration of 50 percent or more of minority residents, as well as a poverty rate above 40 percent. The map below illustrates the various R/ECAPS throughout the County; however, the R/ECAP located in Rancho Cordova is used for the purposes of this analysis.

The one census tract classified as an R/ECAP is census tract 89.11. This census tract was further analyzed to review the available Limited English Proficiency (LEP) information from HUD. LEP information was analyzed using the HUD AFFH tool for the City. In this census tract, the total LEP population was 2,295, with 8.5 percent speaking Spanish, 2.18 percent speaking Cantonese or Mandarin, 1 percent speaking Russian, and 39 percent speaking Vietnamese.



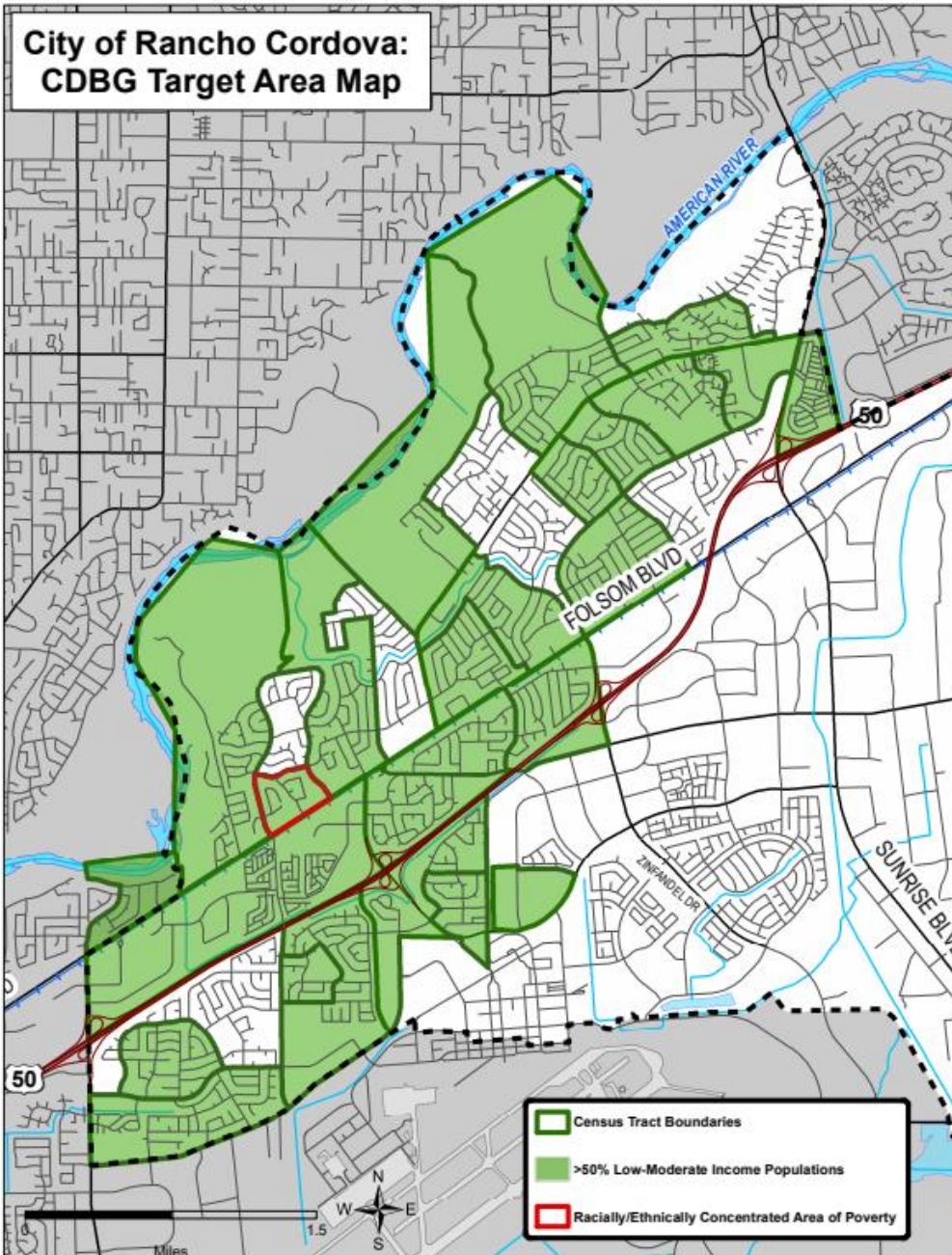
Additionally, the following map was used in the Sacramento County Regional Analysis of Impediments to show racial and ethnic concentration on a regional perspective.

### Race/Ethnicity, Sacramento County



Source: HUD Affirmatively Furthering Fair Housing Data and Mapping Tool—Version 4. <https://egis.hud.gov/affht/>

The map below displays the latest CDBG target area within the City. As illustrated, the CDBG target area is dispersed throughout the City. Census tracts that qualify as CDBG target areas are based on the percentage of residents within a given census tract that are more than 50 percent low-income individuals. The green-shaded areas in the map are those that qualify as such CDBG target areas. The census tract outlined in red represented the census tract that is identified as the City's only R/ECAP.



**What are the characteristics of the market in these areas/neighborhoods?**

These neighborhoods generally tend to have older homes, and as a result often have more identified housing problems than census tracts with higher-income individuals. Subsequently, housing costs are also lower in these neighborhoods due to a lack in repairs, higher crime rates, and decreased value of infrastructure and local resources.

### **Are there any community assets in these areas/neighborhoods?**

As the bulk of the fully developed portion of Rancho Cordova is in the northern half of the City, the bulk of community assets are also in the northern half. These assets include the Senior Center, most of the neighborhood and community parks, grocery stores and shopping centers, the Family Resource Center, houses of worship, and public schools, which are evenly distributed across the older section of Rancho Cordova between the lower-income neighborhoods and moderate-income neighborhoods. With this in mind, many of the City's community assets are in locations that allow for reasonable access for low-income populations.

The more significant disparity between community assets has to do with the older northern half of the City versus the newer and still predominantly undeveloped southern half. While the bulk of the newer housing is made up of owner-occupied, yet moderate- and above moderate-income households, there is still a lack of community assets. A grocery store and some commercial buildings have opened in the southern half; additionally, the southern half has a clubhouse for those who live along the Anatolia HOA boundary. The park and school districts have built the appropriate neighborhood facilities, as per the phasing of the various development agreements that regulate the southern half of the city.

### **Are there other strategic opportunities in any of these areas?**

There are several strategic opportunities in the lower-income portion of the City. These opportunities include but are not limited to:

- Acquisition and rehabilitation, or demolition and reconstruction, of aging multi-family housing.
- Community Benefit Development Organizations with a focus in neighborhood revitalization, particularly along the Folsom Boulevard and Coloma Road commercial areas.
- Single-family housing acquisition, rehabilitation, and sale as affordable units in the more distressed older neighborhoods.
- Multi-agency partnership to leverage resources and build service capacity, including nonprofits, faith-based, and public agency organizations.

## **MA-60 Broadband Needs of Housing occupied by Low- and Moderate-Income Households - 91.210(a)(4), 91.310(a)(2)**

### **Describe the need for broadband wiring and connections for households, including low- and moderate-income households and neighborhoods.**

According to the Federal Communications Commission, as of 2018, there are seven DSL providers, one cable internet provider, three fiber internet (FTTH) providers, and five fixed wireless (WISP) providers in Rancho Cordova. There are also five mobile broadband (cellular) providers with service available in the City. Most census tracts in the City have broadband subscription rates of 60-100 percent, illustrating a fairly substantial rate of access to internet among most residents.

Countywide, 82 percent of households have a desktop or laptop computer and 87 percent have a smartphone—higher than the US overall. Seventy-six percent of households have broadband access by cable, fiber, or DSL and 89 percent have some type of broadband access—10 percent only have internet through their cellular data plan. However, ACS data indicate that access is much lower for low- and moderate-income households. In Sacramento County, just 3 percent of households earning \$75,000 or more per year are without any internet subscription compared to 29 percent of households earning less than \$20,000 per year and 12 percent of households earning between \$20,000 and \$75,000 per year. As part of the community engagement process conducted for the Consolidated Plan, a focus group was held with stakeholders about broadband needs and digital inclusion. Additional interviews were held with stakeholders who work in social services and improving broadband access. Stakeholders represented the following organizations: Sacramento County Department of Technology, City of Sacramento, Valley Vision, Communication Workers of America, Sacramento County Office of Education, Sacramento's Social Venture Partners (SVP), and Sacramento Public Library.

### **Describe the need for increased competition by having more than one broadband Internet service provider serve the jurisdiction.**

As the number of broadband services subscribers and users rises, there will subsequently be an increase in the number of service providers in the jurisdiction. With an increase in service providers, increased competition will more than likely be a direct result. The City will continue to support the community's access to broadband services and will do its best to facilitate a smooth integration of broadband service providers, while supporting a healthy level of competition among providers.

## **MA-65 Hazard Mitigation - 91.210(a)(5), 91.310(a)(3)**

### **Describe the jurisdiction’s increased natural hazard risks associated with climate change.**

The City of Rancho Cordova recognizes its role in reducing the risk of increased natural hazards, especially those associated with climate change. The City acknowledges that with an increase in population and the number of individuals coming to Rancho Cordova for work and leisure, there will be an increase in the City’s contribution to greenhouse gas emissions. The City will prioritize collaborative efforts with neighboring jurisdictions that work to address the increase in greenhouse gas emissions in the region.

### **Describe the vulnerability to these risks of housing occupied by low- and moderate-income households based on an analysis of data, findings, and methods.**

In drafting the 2020-2024 Consolidated Plan, Sacramento County and other participating jurisdictions evaluated the natural hazard risks to low- and moderate-income residents. The evaluation was conducted through consulting with stakeholders that represent Sacramento County, Sacramento County Office of Emergency Services, and Sacramento County Department of Transportation during a focus group. When these stakeholders were asked about recent natural disasters, property damage, and the impact of the damage, they provided information around the biggest threat to the County—flooding:

- In 2017, there were three Presidential Declarations for flooding and wind. Over the last 15 years, there have been multiple declarations for flooding (1996, 1997, 2002, 2006, and 2017) and one for wind (wind events can cause power outages and fires).
- Exposure to flooding does not necessary vary greatly by neighborhood. If a levy fails, all neighborhoods would flood.
- Localized floods are caused by stream overflow, as well as irrigation.

Natural hazard preparedness:

- During a flood event, the County Sheriff leads the evacuations. Alert systems include both Placer and Yolo Counties and there are procedures in place for when power is out (three large school sirens). Everbridge (emergency alert communications system) has translation built in. Accessing American Sign Language (ASL) interpreters is the goal, but not always possible.
- The Department of Transportation maintains the road system during a disaster and monitors areas that are identified as vulnerable so that equipment and crews can be deployed to respond to flooding and maintaining the operation of the system. The department also provides a support role to emergency response.
- Sacramento County’s plan has a language access component, which assists with LEP residents.
- In an event, a Local Assistance Center(s) is activated—this is a place designated for residents and businesses to get help. It typically has a registration setup, childcare, language access, and other resources to help people.

- Most of the available preparedness information is on the County’s website and shared by social media. None of the County’s communications about preparedness is targeted; rather it’s all mass media, for all people in the County.

When stakeholders participating in the natural hazard focus group were asked about relief funding, they provided insight into the process:

- When FEMA is involved, there needs to be a federal disaster assessment. The County and other agencies have their own disaster assessments.

Natural hazards risks and problems:

- Reaching people who are homeless before or during a disaster is a big concern, especially those who are camping out in the County or who may not have a phone that receives emergency alerts.
- A number of areas in the County have only one way in and one way out, which can be a real issue.
- For homes in the floodplain, insurance can be a large problem and many residents don’t have this type of insurance because of unaffordable premiums. Another issue is that some residents bought homes without knowing they were in a floodplain, and therefore didn’t know they needed to carry flood insurance. In rural areas of the County, there is a large agricultural industry, so a flood can result in agriculture losses as well.
- Businesses will sometimes have to close because they’re not prepared to recover from a natural disaster or have a continuity plan in place.



# Strategic Plan

## SP-05 Overview

### Strategic Plan Overview

This section of the Consolidated Plan serves as the City of Rancho Cordova's framework for implementing its CDBG program from January 2020 to December 2024. The Strategic Plan includes a myriad of data collected from various regional and local sources, as well as data from various instances of local community outreach that were initiated in preparation of the Consolidated Plan. The primary purpose of the Strategic Plan is to clearly state the priority needs that were identified during its preparation, and subsequently identify the goals that the City will work toward to address these priority needs. The City will use its annual CDBG allocation to fund projects and programs that uphold the goals identified in this section, which are as follows:

- **Homelessness Prevention**
- **Senior and Disability Services**
- **Child and Youth Services**
- **Public Facilities**
- **Public Infrastructure**
- **Homeless Housing**
- **Housing Preservation Program**

The City will continue to identify needs, assets, and priorities on an annual basis as part of its application process for CDBG funds. This is done each CDBG program year through the Annual Action Plan document. CDBG staff will gather information through the collection of data (quantitative and qualitative); consultation with the public, especially members of target populations, various service providers, and community experts; and ongoing outreach to residents to determine the level of need or condition of assets for proposed activities.

## SP-10 Geographic Priorities - 91.415, 91.215(a)(1)

### Geographic Area

Table 12 - Geographic Priority Areas

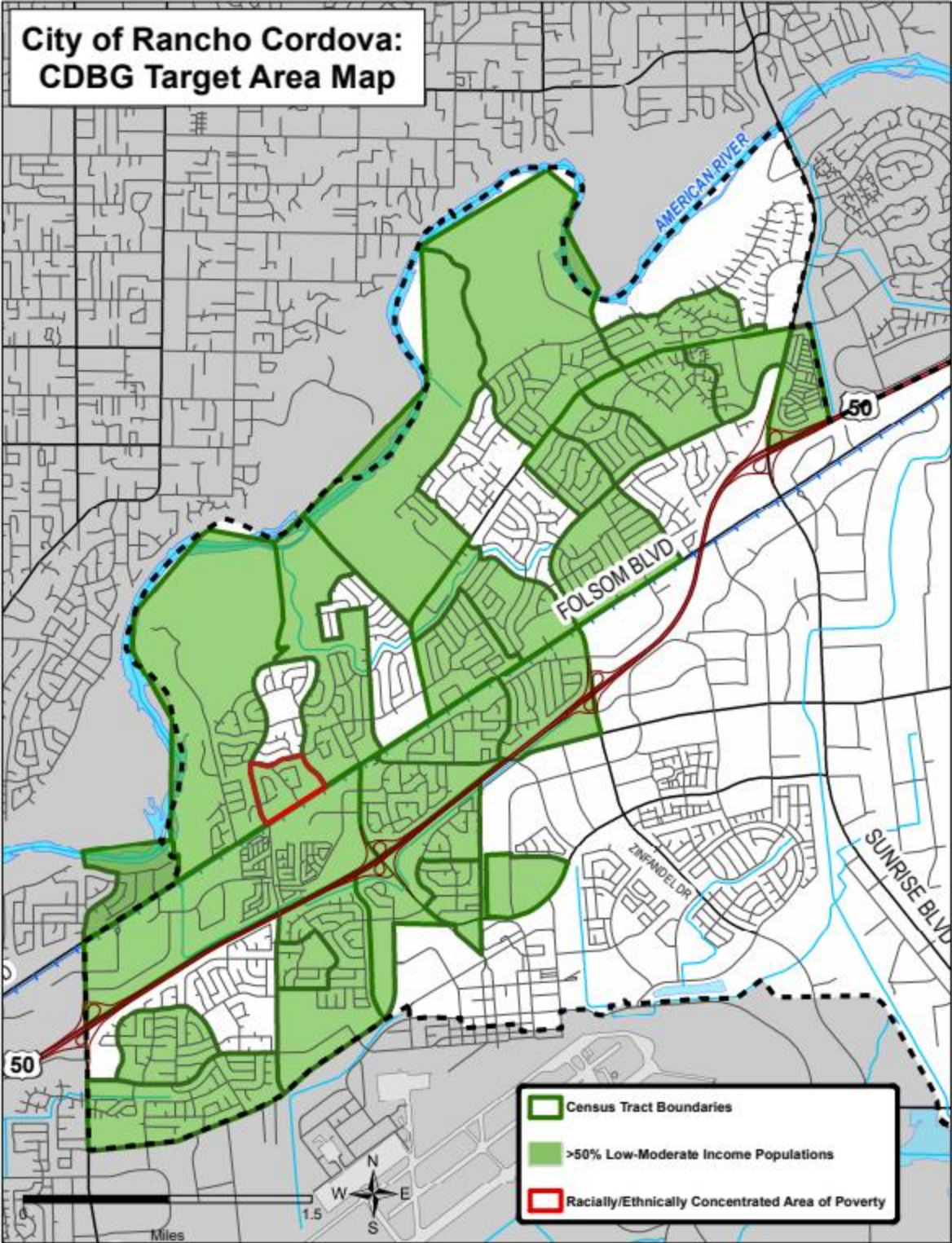
Sort	Area Name	Area Type	Include/Not Include	Action
1	CDBG Target Area	Local Target Area	<i>_X_Include</i>	NA
2	R/ECAP Census Tract 89.11	Local Target Area	<i>_X_Include</i>	NA

### General Allocation Priorities

The primary geographic area identified for use in CDBG-funded activities is the CDBG target area, which is made up of census tracts in which more than 50 percent of households earn 80 percent of area median income (AMI) or less. The entire CDBG target area is located in the northern section of the City, which is also the area with the oldest infrastructure and the most development. Activities determined to have an area benefit must benefit areas where more than 50 percent of households are low income. The City does fund services on a limited clientele basis in neighborhoods that are not more than 50 percent low income. In those areas, each client is provided with an intake sheet that includes household income and can be used to determine eligibility. All other activities are either targeted at presumed benefit groups, such as frail elderly or persons with disabilities, or benefit immediately adjacent low-income neighborhoods.

For code enforcement and rental housing inspection programs, the City uses the CDBG target area to track cases and costs specifically attributed to the target area and differentiate from the costs attributed to the remainder of the City. ADA accessibility and infrastructure improvement projects generally must be in the CDBG target area to receive CDBG funding.

The map below identifies the CDBG target area as of 2020; this map will be updated throughout the Consolidated Plan cycle to reflect any changes to low-moderate income block groups.



## SP-25 Priority Needs - 91.415, 91.215(a)(2)

### Priority Needs

Table 13 – Priority Needs Summary

1	<b>Priority Need Name</b>	Affordable Housing Development
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Income Low Income Large Families Families with Children Chronic Homeless Individuals Mentally Ill Veterans Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Victims of Domestic Violence
	<b>Geographic Areas Affected</b>	RCAP/ECAP 89.11 CDBG Target Area
	<b>Associated Goals</b>	Homelessness Prevention
	<b>Description</b>	New affordable housing units suitable for families, seniors, veterans, and low-income households.
	<b>Basis for Relative Priority</b>	Outreach identified a significant need for safe and decent affordable housing, particularly among extremely low-income families, seniors, and individuals at risk or experiencing homelessness.
	2	<b>Priority Need Name</b>
<b>Priority Level</b>		High

	<b>Population</b>	Extremely Low Income Low Income Moderate Income Large Families Families with Children Elderly Public Housing Residents Chronic Homeless Individuals Veterans Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities
	<b>Geographic Areas Affected</b>	RCAP/ECAP 89.11 CDBG Target Area
	<b>Associated Goals</b>	Housing Preservation
	<b>Description</b>	Acquire and rehabilitate existing low-cost units, affordable units at risk of losing affordability, and public housing units at risk of conversion to market rate.
	<b>Basis for Relative Priority</b>	Outreach and data collection identified that there is a significant need for safe and suitable affordable housing appropriate for persons at all phases of the life cycle. Many of the existing lower-cost units are substandard and may pose a health risk to sensitive population groups.
<b>3</b>	<b>Priority Need Name</b>	Homeless Shelter/Housing
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Income Low Income Families with Children Elderly Chronic Homeless Individuals Mentally Ill Chronic Substance Abuse Veterans Victims of Domestic Violence Unaccompanied Youth

	<b>Geographic Areas Affected</b>	RCAP/ECAP 89.11 CDBG Target Area
	<b>Associated Goals</b>	Homeless Housing
	<b>Description</b>	Transitional or emergency housing for homeless persons, families, and veterans.
	<b>Basis for Relative Priority</b>	There is a significant need throughout the Sacramento area for homeless housing, from emergency shelters to transitional housing to permanent supportive housing with programming to help reintegrate homeless persons and families. The increasing numbers of homeless persons and families in Rancho Cordova has elevated the problem to a highly visible priority.
<b>4</b>	<b>Priority Need Name</b>	Homelessness Prevention
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Income Low Income Large Families Families with Children Elderly Individuals Mentally Ill Veterans Victims of Domestic Violence Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities
	<b>Geographic Areas Affected</b>	RCAP/ECAP 89.11 CDBG Target Area
	<b>Associated Goals</b>	Homelessness Prevention Housing Preservation
	<b>Description</b>	Housing placement, counseling, and landlord-tenant mediation intended to help households currently housed stay in their housing whenever possible, and to identify and place households at risk of imminent homelessness into suitable housing units when necessary.

	<b>Basis for Relative Priority</b>	Ensuring that households who are currently housed remain housed whenever possible helps to keep families stable and can prevent a chain reaction of employment and educational disruption. Helping households at risk of imminent homelessness to find new housing before they are on the street can ensure that they do not end up with housing gaps that make finding new housing more difficult, and that can severely disrupt families as well as employment and education stability.
5	<b>Priority Need Name</b>	Child and Youth Services and Programming
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Income Low Income Moderate Income Large Families Families with Children Unaccompanied Youth Non-housing Community Development
	<b>Geographic Areas Affected</b>	RCAP/ECAP 89.11 CDBG Target Area
	<b>Associated Goals</b>	Child and Youth Services
	<b>Description</b>	After-school programming for youth, mentoring for at-risk youth, and job training for adolescents.
	<b>Basis for Relative Priority</b>	Throughout the public participation meetings and community surveys, the need for after-school programs, youth services, and programs to help at-risk youth to avoid gangs, crime, and drugs was identified as a top priority, both with the City Council and the general public. For children, in particular, residents stated that affordable childcare, after-school programs, and parenting support are also needed.
6	<b>Priority Need Name</b>	Senior and Disability Services
	<b>Priority Level</b>	High

	<b>Population</b>	Extremely Low Income Low Income Elderly Frail Elderly Veterans Individuals Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities
	<b>Geographic Areas Affected</b>	RCAP/ECAP 89.11 CDBG Target Area
	<b>Associated Goals</b>	Senior Services
	<b>Description</b>	Meal and nutrition services, in-home care services, caregiver respite services, and transportation assistance.
	<b>Basis for Relative Priority</b>	Senior and disability services were identified as a key priority in both the Community Needs survey and the public participation meetings. Seniors and disabled populations are generally on fixed incomes and have little disposable funds to deal with emergencies or unforeseen problems, particularly involving housing and transportation. Resources that can help these populations stretch incomes and improve their quality of life are priorities for the Rancho Cordova community.
7	<b>Priority Need Name</b>	Public Facilities
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Income Low Income Moderate Income Middle Income Large Families Families with Children Elderly Public Housing Residents Non-housing Community Development
	<b>Geographic Areas Affected</b>	RCAP/ECAP 89.11 CDBG Target Area
	<b>Associated Goals</b>	Public Facilities



	<b>Description</b>	Youth Center, Senior Center, library, neighborhood centers, all located near the neighborhoods where needs are highest.
	<b>Basis for Relative Priority</b>	The City of Rancho Cordova has identified a youth center as a priority need for several years. The Rancho Cordova Senior Center is located at the southwestern edge of the City and is difficult for the bulk of Rancho Cordova seniors, who live in the northern section of the City, to access. The Rancho Cordova Library is located in adjacent unincorporated Sacramento County and is not geographically accessible to households with transportation challenges.
<b>8</b>	<b>Priority Need Name</b>	Public Infrastructure Improvements
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Income Low Income Moderate Income Middle Income Large Families Families with Children Elderly Public Housing Residents Non-housing Community Development
	<b>Geographic Areas Affected</b>	RCAP/ECAP 89.11 CDBG Target Area
	<b>Associated Goals</b>	Public Infrastructure
	<b>Description</b>	Streetlight installations and ADA improvements to public right-of way.
	<b>Basis for Relative Priority</b>	Many of the older residential neighborhoods do not have streetlights and can be hazardous at night. Residents feel the lack of lights allows for vandalism and petty crime that could otherwise be deterred. Many of the sidewalks and public rights-of-way in the City are aged and do not meet current ADA standards. The City has a significant need for general infrastructure improvements. Better signage for public service facilities was identified multiple times throughout this Consolidated Plan's outreach efforts.

**Narrative (Optional)**

## **SP-35 Anticipated Resources - 91.420(b), 91.215(a)(4), 91.220(c)(1,2)**

### **Introduction**

The City of Rancho Cordova has been successful at finding and applying for alternative funding sources to help meet affordable housing development needs. These sources have included tax credits, infrastructure infill grants, sustainable communities grants, veterans housing grants, and, for the single-family owner-occupied housing rehabilitation program that the City is currently completing, CalHome funding. The City has also pursued other state of California housing funds whenever they seemed appropriate.

While it would seem that the City has been successful at leveraging federal CDBG dollars, the City has also gone to lengths to not commingle funding sources. Instead, it has elected to use CDBG funds where the programs and projects will most benefit and be most compatible with the federal regulations, and to find other funding for projects where the inclusion of funds with federal obligations adds more cost than benefit.

**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Public-federal	Admin and Planning Housing Preservation Public Improvements Public Services	\$634,710	\$0	<b>Total:</b> 354,319  <b>CIP:</b> \$262,846  <b>Plan/Admin &amp; Public Services:</b> \$91,473	\$989,029	\$2,400,000	For the 2020 program year, the City received \$634,710 in CDBG funds. The City receives approximately \$600,000 in CDBG funds each year, meaning that an estimated \$2,400,000 will be received for the remainder of the Consolidated Plan cycle. The City does not currently receive any program income. All prior year resources reported are left over from planning and administration activities and public service projects from the shortened 2019 program year and will be reallocated in the 2021 program year. All capital improvement prior year resources are committed to existing capital projects and programs and are anticipated to be expended.

**Table 14 - Anticipated Resources**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

Federal funds require additional regulation, labor compliance standards, and administration that can add a significant cost burden to a new affordable housing project or a rehabilitation project. Unless the available funding can sufficiently offset the additional cost and labor burden inherent in federal funds, it can actually be costly to a project’s budget to include CDBG or HOME as funding sources. For new construction and large-scale rehabilitation of affordable housing, the City prefers to pursue funding that does not significantly increase the building cost, unless there are sufficient federal funds to benefit the project’s bottom line. The CDBG allocation to the City does not add sufficient value to offset the increased costs for most of the City's affordable housing development efforts. Therefore, the City focuses CDBG funding either on projects that are already burdened with the federal reporting requirements or on projects where there is no other viable funding source and the project can be completed with only CDBG funding. The City’s CDBG program does not have any matching requirements.

With respect to public service projects funded with CDBG funds, to best leverage the City’s available resources, the City will continue to look for opportunities to layer private and non-federal resources with federal resources and to require that CDBG subrecipients demonstrate sufficient committed non-CDBG funding, so that projects and services will have the best results for the community and the low- and very low-income residents they are intended to serve. These sources include tax credits, infrastructure infill grants, sustainable community grants, veterans housing grants, and, for the single-family owner-occupied housing rehabilitation program, CalHome funding. The City has also pursued other state of California housing funds whenever appropriate.

**If appropriate, describe publicly owned land or property located within the state that may be used to address the needs identified in the plan**

The City uses publicly owned land and property to support CDBG-funded administrative, planning, and project activities. The City also uses City cars, which are used for the CDBG-funded code enforcement and rental housing inspection activities to transport the code enforcement officers to the different sites that are being inspected. Additionally, City Hall equipment is used to administer the day-to-day activities of planning and administration for the CDBG program.

The Folsom Cordova Community Partnership uses public school district property to hold mentor initiative classes for their youth programs, while the Meals on Wheels Senior Nutrition program uses the City’s Senior Center, which is owned by the Cordova Recreation and Park District, to provide hot meals to seniors. In the future, the City plans to use City-owned property to build affordable housing developments.

**Discussion**

The City intends to use CDBG funds to support programs and projects that can best benefit from the additional funding. Because the City's CDBG allocation is very limited, the City plans to complete the costlier housing improvements and production through partnerships and the use of alternative funds.

## SP-40 Institutional Delivery Structure - 91.415, 91.215(k)

Explain the institutional structure through which the jurisdiction will carry out its consolidated plan including private industry, nonprofit organizations, and public institutions.

Responsible Entity	Responsible Entity Type	Role	Geographic Area Served
City of Rancho Cordova	Government	Non-Homeless Special Needs Planning Neighborhood Improvements Public Facilities	Jurisdiction

**Table 15 - Institutional Delivery Structure**

### Assessment of Strengths and Gaps in the Institutional Delivery System

There are several strengths and gaps in the institutional delivery system. One primary strength is the good relationship that City staff has built with service providers in the community. Frequent communication allows staff to identify opportunities for leveraging or partnership that can improve and expand services. The City has also been flexible in assisting service providers with small amounts of discretionary funding from non-CDBG sources to help well-performing nonprofits meet CDBG program needs that are not CDBG eligible.

A serious gap in the institutional delivery system is the fact that there are multiple other governmental agencies that complete projects and provide services, and there is frequently a lack of communication between these agencies, the City, and the nonprofit service providers in the community. Sacramento County provides many health and human service/human assistance services in the region. The County also funds some nonprofits to provide additional services. However, it can be difficult to find out what resources are available in the county, and, due to a lack of funding and staff capacity, many County resources are stretched so thin that there is little assistance available. Similarly, all of the parks in the City are part of the Cordova Recreation and Park District. In the past, the City has assisted the Cordova Recreation and Park District in securing a \$75,000 grant to improve irrigation at a specific site in the City. The City plans to continue to work with the Recreation and Park District plan to coordinate their efforts to complement each other's projects and activities.

During the consultations performed in preparation of this plan, a lack of communication was identified between service providers in the area, as well as a lack of communication between the City and those service providers. One of the best tools that the City could hope for is to have a variety of service providers that complement each other's services and can refer their recipients to other services that are offered. As the City enters into this new Consolidated Plan cycle, it will continue to prioritize strengthening its relationships with local entities and service providers and will work to build stronger lines of communication between these organizations in order to offer the most beneficial resources to priority populations in the community.

**Availability of services targeted to homeless persons and persons with HIV and mainstream services**

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
<b>Homelessness Prevention Services</b>			
Counseling/Advocacy	X	X	
Legal Assistance	X	X	
Mortgage Assistance	X		
Rental Assistance	X	X	
Utilities Assistance	X	X	
<b>Street Outreach Services</b>			
Law Enforcement	X	X	
Mobile Clinics	X	X	
Other Street Outreach Services	X		
<b>Supportive Services</b>			
Alcohol & Drug Abuse	X	X	
Child Care	X		
Education	X		
Employment and Employment Training	X	X	
Healthcare	X	X	
HIV/AIDS			
Life Skills	X	X	
Mental Health Counseling	X	X	
Transportation	X	X	
<b>Other</b>			
Other			

**Table 16 - Homeless Prevention Services Summary**

**Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)**

Two primary groups provide services targeted to homeless persons in the Rancho Cordova community. The first is oriented toward veterans. The Mather Veterans Hospital provides healthcare, mental health services, some transportation, and other support services to veterans, including homeless veterans, in the region. The Mather Veterans Village is designed and intended to increase the service capacity for homeless veterans, particularly those suffering from drug and alcohol addictions, chronic homelessness, and mental illnesses.

The VOA operates the Adolpho Transitional Housing Program for former foster youth who have exited the foster system; the Adolpho facility is adjacent to the Mather Community Campus. All of the VOA programs are accessed through the County's Department of Human Assistance and are not directly or immediately available to homeless persons in the City of Rancho Cordova.

Rancho Cordova Homeless Assistance Resource Team (HART) is another group working to assist homeless persons and families in the City. HART is a group of primarily faith-based community organizers that works to provide winter shelter, donation collections, and food to homeless persons in Rancho Cordova.

The City's Homeless Outreach Team (HOT) has a unique strategy to engage and assist individuals and families experiencing homelessness. The Homeless Outreach Team (HOT) builds relationships with homeless individuals and families and provides services, education and resources in partnership with local organizations to help them become self-sufficient. HOT is comprised of two officers, including the Homeless Outreach Navigator, and a code enforcement officer, and two members who retrieve shopping carts and conduct encampment clean ups

**Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above**

Rancho Cordova HART has been increasing its presence and has improved its capacity to provide services to homeless persons in the City. Team members regularly communicate and coordinate with the City and have support both from staff and the community. HART's goals include addressing homelessness in the immediate community, and its presence is a growing strength in the efforts to address the needs of the homeless.

However, there are still significant gaps in homeless assistance in the community. Most of the homeless services funded by ESG, the Continuum of Care, and other funding sources that target homelessness are focused in either the City of Sacramento or in clusters in the unincorporated County of Sacramento. There are currently no homeless services funded by ESG or the Continuum of Care immediately available to homeless persons in the City of Rancho Cordova. Homeless persons seeking services must be able to travel to where the services are available in order to receive help. This is a significant barrier for many homeless persons.

**Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs**

The City is working with HART, the County of Sacramento, the Continuum of Care, and Sacramento Self-Help Housing to evaluate the opportunities to bring more homeless services to Rancho Cordova. These may include a transitional housing facility, emergency shelter sites, emergency shelter vouchers, and other services and programs to help the homeless. The City is considering the viability of funding the capital component of a homelessness response project in partnership with a proven service provider that can address the ongoing operations. Additionally, the City plans to work with the Cordova Recreation and Parks District on identifying grants and collaboratively selecting projects as applicable.

The HOT team also plays a major role in connecting homeless individuals with needed services in the City, as well as in the County. HOT has a close working relationship with much of the homeless



population currently residing in the City; they continue to work as a great resource for homeless individuals to gain employment education, mental health services, and other necessary services that help to get people off the streets.

**SP-45 Goals - 91.415, 91.215(a)(4)**

**Goals Summary Information**

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Homelessness Prevention	2020	2024	Affordable Housing Homeless Non-Homeless Special Needs	Service	Homelessness Prevention	CDBG: \$150,000	Homelessness Prevention: 2,000 Persons Assisted
2	Senior Services	2020	2024	Non-Homeless Special Needs	Service	Senior Services	CDBG: \$200,000	Public service activities other than Low/Moderate Income Housing Benefit: 500 Persons Assisted
3	Child and Youth Services	2020	2024	Non-Homeless Special Needs	Service	Youth Services and Programming	CDBG: \$200,000	Public service activities other than Low/Moderate Income Housing Benefit: 500 Persons Assisted
4	Public Facilities	2020	2024	Non-Housing Community Development	Capital	Public Facilities	CDBG: \$300,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 10,000 Persons Assisted
5	Public Infrastructure	2020	2024	Non-Housing Community Development	Capital	Public Infrastructure Improvements	CDBG: \$534,710	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 30,000 Persons Assisted
6	Homeless Housing	2020	2024	Homeless	Capital	Homeless Shelter/Housing	CDBG: \$250,000	Overnight/Emergency Shelter/Transitional Housing Beds added:  6 Beds

<b>7</b>	Housing Preservation Program	2020	2024	Affordable Housing	Capital	Homelessness Prevention	CDBG: \$800,000	Homeowner Housing Rehabilitated: 50 Household Housing Units Housing Units Inspected: 5,000 Housing Units
<b>8</b>	Program Administration	2020	2024	Planning & Administration	Admin.		CDBG: \$600,000	
	TOTAL FUNDING	2020	2024			TOTAL NEED	CDBG: \$3,034,710	

**Table 17 – Goals Summary**

**Goal Descriptions**

<b>1</b>	<b>Goal Name</b>	Homelessness Prevention
	<b>Goal Description</b>	Housing counseling, tenant-landlord mediation, housing placement services
<b>2</b>	<b>Goal Name</b>	Child and Youth Services
	<b>Goal Description</b>	After-school programming, youth mentoring, other services to assist at-risk and low-income youth
<b>3</b>	<b>Goal Name</b>	Senior and Disability Services
	<b>Goal Description</b>	Congregate and home-deliver meals for homebound seniors, other senior and disability services
<b>4</b>	<b>Goal Name</b>	Public Facilities
	<b>Goal Description</b>	Senior center, youth center, neighborhood center, community center
<b>5</b>	<b>Goal Name</b>	Public Infrastructure
	<b>Goal Description</b>	Streetlights, ADA sidewalk improvements, traffic signals, crossing signals, crosswalks, ADA ramps to public right-of-way and public facilities, sewer/water/utility improvements

6	<b>Goal Name</b>	Homeless Housing
	<b>Goal Description</b>	Transitional housing facility, emergency shelter facility, other housing directly available to homeless persons in the city
7	<b>Goal Name</b>	Housing Preservation Program
	<b>Goal Description</b>	Emergency repairs to address health and safety issues, accessibility improvements, maintenance assistance  Rental housing inspections & code enforcement in the CDBG target area
8	<b>Goal Name</b>	Program Administration
	<b>Goal Description</b>	City staff will conduct planning and administration of its CDBG and HOME grant funds, including reporting, monitoring, tracking budgets, labor compliance, environmental compliance, community engagement, and subrecipient coordination.

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)**

According to the City’s 2013-2021 Housing Element, there are 17 housing developments located in Rancho Cordova providing subsidized housing, with a total of 1,585 low- and very low-income units. Subsidized units account for approximately 7 percent of the total housing stock. All of the affordable housing projects currently in use, in planning, or in construction will be managed by the SHRA and nonprofit developers and will include coordination with the SHRA for vouchers and other rental subsidies.



## **SP-65 Lead-based Paint Hazards - 91.415, 91.215(i)**

### **Actions to address LBP hazards and increase access to housing without LBP hazards**

All of the City's owner-occupied housing rehabilitation and emergency repair programs will continue to address lead-based paint hazards, including lead paint stabilization and removal when necessary. Any multi-family housing or public facility renovated with City funds will need to be tested for lead-based paint and have any paint hazards abated according to code. The City also posts information on the website and at City Hall that provides resources to contractors and developers who will be working on projects that may lead to lead poisoning from lead-based paint or other lead-based building components. The information can be found

here: <https://www.cityofranhocordova.org/home/showdocument?id=8663>

### **How are the actions listed above related to the extent of lead poisoning and hazards?**

Use of lead-based paint was discontinued in 1978, and homes built after 1978 are generally considered free from lead-based paint hazards. Homes built before 1978 may have lead based paint, however if the home has been well maintained and painted surfaces have been repainted with newer lead free paints and there is no evidence of chipping paint in or around the home then the lead hazard is generally considered minimal unless there are plans to disturb painted surfaces, such a removal or replacement of windows, doors, or walls. Provided that homeowners and contractors are aware of lead based paint hazards and understand their liability when undertaking private home remodeling, the City's priority is to ensure that any publicly funded projects, including repairs to owner-occupied housing for low-income households, include any and all lead based paint amelioration required to stabilize and seal or completely remove lead based painted surfaces.

### **How are the actions listed above integrated into housing policies and procedures?**

All of the City's housing rehabilitation and emergency repair programs include an evaluation for the presence of lead-based paint. Homeowners and occupants are provided lead-based paint information and education regardless of when their home was built. Homes built before 1978 are tested for lead-based paint on any exposed surfaces, particularly if paint is chipping or if wood or plaster is exposed. The tests are completed by hazardous material experts, and the stabilization and sealing of the painted surface becomes a priority for the rehabilitation or emergency repair.

## **SP-70 Anti-Poverty Strategy - 91.415, 91.215(j)**

### **Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families**

The City's anti-poverty strategy is heavily reliant on regional cooperation, including support from the SHRA and Sacramento County, as well as cooperation with nonprofit service providers and partner agencies. As housing is usually the highest single expense facing impoverished families, the City will continue to explore avenues to build and rehabilitate new and existing affordable housing. The Folsom Cordova Community Partnership is currently partnering with Sacramento Employment Training Agency to develop job training programs for low-income and single-parent families, including focusing on skills currently in high demand locally. The Los Rios Community College District opened a brand-new satellite campus in central Rancho Cordova, and offers both education and job training courses.

The City is always looking for opportunities to partner and leverage programs and service providers to build service capacity and improve the depth of available resources. However, the cycle of poverty is difficult to break, and the City needs support from the SHRA, Sacramento Steps Forward, and Sacramento County, which control the bulk of social services funding, to help stop poverty in the region.

### **How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan?**

Housing cost burden and severe housing cost burden were identified as the most common housing problems facing impoverished households in the City. New and rehabilitated affordable housing with regulatory agreements and rents affordable to households making less than 50 percent of AMI are vital in addressing the problem of poverty. The City, in partnership with Mercy Housing, has completed the majority of the Mather Veterans Village project, which provides 100 units affordable to very low-and extremely low-income veterans and their families.

The City is also working with developers on the Horizons at New Rancho project, which, at completion, will provide 48 age-restricted senior units to households making less than 80 percent AMI, with several units dedicated to very low- and extremely low-income senior households.



## **SP-80 Monitoring - 91.230**

**Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

City staff have communicated with the subrecipients' staff that are responsible for each activity prior to the beginning of the program year. All subrecipients were informed of the obligations to collect the required information on income, household composition, and race and ethnicity. Subrecipients reviewed and signed subrecipient agreements that provide the terms and expectations pursuant to applicable federal and state law. The City also offered a group technical assistance training session at the beginning of the year to go over subrecipient agreement policies, data collection, and financial management. Staff provided technical assistance to subrecipients throughout the year as needed.

On a quarterly basis, City staff examined the progress the subrecipients were making toward performance targets through desk monitoring. Subrecipients are required to report the demographics of their service population with each billing, including additional supporting information such as general ledger and program accounting documents. Each subrecipient agreement contains provisions for reductions to or suspensions of payments in the event that targets are not being met (without valid reason) or past performance issues have not been resolved.

The City has continued to place strong emphasis on the importance for subrecipients to gather complete and accurate information on the persons and/or households they serve, and to regularly report their progress.

In the 2018-19 program year, the City conducted an on-site audit of the SSHH and Meals on Wheels in collaboration with other local grantors, and in 2019 conducted a monitoring of the City's Public Works Department's 2018-19 ADA Sidewalk Improvement project. Additionally, the City conducted desk monitoring on all CDBG-funded programs throughout the 2019 program year and plans to continue this monitoring throughout the 2020 program year. The CDBG program has successfully met expenditure deadlines in years past and will continue to meet these deadlines throughout the Consolidated Plan cycle. The City is also current on quarterly and semi-annual reports due to HUD.

## Expected Resources

### **AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)**

#### **Introduction**

The City of Rancho Cordova has been successful at finding and applying for alternative funding sources to help meet affordable housing development needs. These sources have included tax credits, infrastructure infill grants, sustainable communities grants, veterans housing grants, and, for the single-family owner-occupied housing rehabilitation program, CalHome funding. The City has also pursued other state of California housing funds whenever they seemed appropriate.

The City receives approximately \$300,000 in HOME funds through lead agency County of Sacramento. The City does not currently receive ESG or other HUD funds directly from the federal government or from the State of California.

The City received \$634,710 in CDBG funding for the 2020 plan year. These allocation amounts were calculated based on competitive application scoring process; contingency provisions for the SSHH Renters Helpline and Fair Housing Services activities are outlined in this Annual Action Plan; for a detailed description of explanations behind allocations, refer to section AP-35.

**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Public-federal	Admin and Planning Housing Preservation Public Improvements Public Services	\$634,710	\$0	<b>Total:</b> 354,319  <b>CIP:</b> \$262,846  <b>Plan/Admin &amp; Public Services:</b> \$91,473	\$989,029	\$2,400,000	For the 2020 program year, the City received \$634,710 in CDBG funds. The City receives approximately \$600,000 in CDBG funds each year, meaning that an estimated \$2,400,000 will be received for the remainder of the Consolidated Plan cycle. The City does not currently receive any program income. All prior year resources reported are left over from planning and administration activities and public service projects from the shortened 2019 program year and will be reallocated in the 2021 program year. All capital improvement prior year resources are committed to existing capital projects and programs and are anticipated to be expended.

**Table 18 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

Federal funds require additional regulation, labor compliance standards, and administration that can add a significant cost burden to a new affordable housing project or a rehabilitation project. Unless the available funding sufficiently offsets the additional cost and labor burden inherent in federal funds, it can actually be damaging to a project budget to include CDBG or HOME as funding sources. For new construction and large-scale rehabilitation of affordable housing, the City prefers to pursue funding that does not significantly increase the building cost, unless there are sufficient federal funds to benefit the project's bottom line. The CDBG allocation to the City does not add sufficient value to offset the increased costs for most of the City's affordable housing development efforts. Therefore, the City focuses CDBG funding either on projects that are already burdened with the federal reporting requirements or on projects where there is no other viable funding source and the project can be completed with the available CDBG funding. The City's CDBG program does not have any matching requirements.

With respect to public service projects funded with CDBG funds, to best leverage the City's available resources, the City will continue to look for opportunities to layer private and non-federal resources with federal resources and to require that CDBG subrecipients demonstrate sufficient committed non-CDBG funding, so that projects and services will have the best results for the community and the low- and very low-income residents they are intended to serve. These sources include tax credits, infrastructure infill grants, sustainable community grants, veterans housing grants, and, for the single-family owner-occupied housing rehabilitation program, CalHome funding. The City has also pursued other state of California housing funds whenever appropriate.

The City's CDBG program does not have any matching requirements.



**If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City currently owns two properties that remained with the City through the dissolution of redevelopment in 2011 and 2012; however, only one of these properties is programmed for affordable housing. The City also has a 99-year lease on 3.69 acres of land adjacent to the VOA-run Mather Community Campus on the now-decommissioned Mather Air Force Base. The land has been dedicated to the Mather Veterans Village project, which offers about 100 affordable units for homeless and disabled veterans and their families, and will offer 60 transitional housing beds for homeless veterans, including those with drug addictions or mental illnesses.

The City uses publicly owned land and property to support CDBG-funded administrative, planning, and project activities. The City also uses City cars, which are used for the CDBG-funded code enforcement and rental housing inspection activities to transport the code enforcement officers to the different sites that are being inspected. Additionally, City Hall equipment is used to administer the day-to-day activities of planning and administration for the CDBG program.

The Folsom Cordova Community Partnership uses public school district property to hold mentor initiative classes for its youth programs, while the Meals on Wheels Senior Nutrition program uses the City's Senior Center, which is owned by the Park District, to provide hot meals to seniors. In the future, the City plans to use City-owned property to build affordable housing developments.

**Discussion**

The City intends to use CDBG funds to support programs and projects that can best benefit from the additional funding. Because the City's CDBG allocation is very limited, the City plans to complete the costlier housing improvements and production through partnerships and the use of alternative funds.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Table 19 – Goals Summary

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Child and Youth Services	2020	2024	Non-Homeless Special Needs	CDBG Target Area	Youth Services and Programming	CDBG: \$30,000	Public service activities other than Low/Moderate Income Housing Benefit:  Folsom Cordova Community Partnership will benefit 80 individuals through youth mentoring services.
2	Senior and Disability Services	2020	2024	Non-Homeless Special Needs	CDBG Target Area	Senior Services	CDBG: \$39,987	Public service activities other than Low/Moderate Income Housing Benefit:  Meals on Wheels will benefit 100 individuals by providing food to seniors.

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Homeless Prevention	2020	2024	Affordable Housing Homeless Non-Homeless Special Needs	CDBG Target Area	Homeless Shelter/Housing Homelessness Prevention	CDBG: Appx. \$33,000	Public service activities for Low/Moderate Income Housing Benefit: Sacramento Self-Help Housing-  Renters Helpline: 420 Individuals  Housing Counseling: 150 Individuals  Fair Housing Services: 25 Individuals
4	Public Infrastructure	2020	2024	Non-Housing Community Development	CDBG Target Area	Public Infrastructure Improvements	CDBG: \$210,562	Public facility or infrastructure activities other than Low/Moderate Income Housing Benefit:  Public Works Sidewalk ADA Improvements will benefit approximately 2,000 individuals.



Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Housing Preservation Program	2020	2024	Affordable Housing Non-Housing Community Development	CDBG Target Area	Acquisition & Rehabilitation	CDBG: \$202,000	<p>Homeowner Housing Rehabilitated: Rebuilding Together Sacramento will repair 10-15 housing units with its critical repair program.</p> <p>Housing Code Benefit: The City's Code Enforcement Program will benefit 2,000 households through code enforcement.</p> <p>About 1,000 households will benefit from the Rental Housing Inspection Program.</p>
6	Program Administration	2020	2024	Affordable Housing  Homeless  Non-Homeless Special Needs  Program Administration	CDBG Target Area	Planning and Administration	CDBG: \$119,325	N/A

**Goal Descriptions**

1	<b>Goal Name</b>	Child and Youth Services
	<b>Goal Description</b>	After-school programming, youth mentoring, other services to assist at-risk and low-income youth
2	<b>Goal Name</b>	Senior and Disability Services
	<b>Goal Description</b>	Congregate and home-deliver meals for homebound seniors, other senior and disability services
3	<b>Goal Name</b>	Homelessness Prevention
	<b>Goal Description</b>	Housing counseling, tenant-landlord mediation, housing placement services
4	<b>Goal Name</b>	Public Infrastructure
	<b>Goal Description</b>	Streetlights, ADA sidewalk improvements, traffic signals, crossing signals, crosswalks, ADA ramps to public right-of-way and public facilities, sewer/water/utility improvements
5	<b>Goal Name</b>	Housing Preservation Program
	<b>Goal Description</b>	Emergency repairs to address health and safety issues, accessibility improvements, maintenance assistance Rental housing inspections and code enforcement in CDBG target areas

## AP-35 Projects - 91.420, 91.220(d)

### Introduction

HUD allocated \$634,710 in CDBG funds to the City for the 2020 program year. Project applications were received and reviewed by an independent group, as well as by City staff. Each application was scored according to criteria that the City established as part of the Consolidated Plan process. Criteria included the organization’s capacity to successfully complete projects and programs, past project management performance, CDBG funding eligibility, how closely the project matched with the National Objectives laid out by HUD, and how thoroughly the projects addressed the community needs identified in this Consolidated Plan. Please refer to **Attachment F** for a copy of the application scoring rubric and application questions.

The City plans to continue funding for health and safety improvements to residents’ homes, public infrastructure improvements for ADA accessibility, and to continue funding public services activities with its CDBG funding, as there are relatively few other funding sources available to finance these activities. Within public services, the City prioritized activities serving seniors and youth, fair housing support, and homelessness prevention efforts in the community.

Funding amounts in the table below are based on scoring criteria from the submitted program applications. These amounts are the estimated funding amounts for the 2020 program year. In particular, the Renters Helpline and Fair Housing Services activities are coordinated through a regional service contract. At the time of this Plan’s publication, the lead agency of this collaboration had not released the 2020 allocation amount. Once final allocations for these two activities are provided to the City, then the other funding amounts will be proportionally increased or decreased from estimated funding levels.

#	Project Name
1	Housing Preservation Program
2	Public Services
3	Public Infrastructure
4	Planning and Administration

**Table 20 – Project Information**

### **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

Priorities are allocated first by need, second by the availability of sufficient resources to support a successful program or project, and third by the availability of local service providers to respond to the needs. The primary obstacle to addressing underserved needs is a shortage of resources, primarily funding.

## AP-38 Project Summary

### Project Summary Information

1	<b>Project Name</b>	HP-20 Housing Preservation Program
	<b>Target Area</b>	CDBG Target Area
	<b>Goals Supported</b>	Housing Preservation and Code Enforcement
	<b>Needs Addressed</b>	Acquisition & Rehabilitation
	<b>Funding</b>	CDBG: <b>\$202,000</b>
	<b>Description</b>	Rental housing inspections and code enforcement in CDBG target areas to find and correct code violations, and rehabilitation of low-income owner-occupied housing to prolong housing habitability.
	<b>Target Date</b>	12/31/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 3,000 households in the low-income CDBG target area will receive code/rental housing inspections; 10-15 housing units will receive roof and critical systems repair assistance.
	<b>Location Description</b>	Rental housing inspection and code enforcement activities will be conducted in the CDBG target area. Roof repairs will be provided to low-income homeowners citywide.
	<b>Planned Activities</b>	<p><b>Rental Housing Inspection Program – \$51,000</b> – Inspect rental units for health and safety violations.</p> <p><b>Code Enforcement Program – \$51,000</b> – General code enforcement to support the health and safety of the community.</p> <p><b>Rebuilding Together Sacramento – \$100,000</b> – Roof and critical repairs to low-income households.</p>
2	<b>Project Name</b>	PS-20 Public Services
	<b>Target Area</b>	CDBG Target Area

<b>Goals Supported</b>	Homelessness Prevention Senior Services Youth Services
<b>Needs Addressed</b>	Homeless Shelter/Housing Homelessness Prevention Youth Services and Programming Senior Services
<b>Funding</b>	CDBG: <b>\$95,207</b>
<b>Description</b>	Public services for youth, seniors, and persons and households at risk of homelessness
<b>Target Date</b>	12/31/2020
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 180 low-income persons will benefit from youth and senior targeted public services and 585 households will benefit from rental housing public services.
<b>Location Description</b>	Citywide
<b>Planned Activities</b>	<p><b>Folsom Cordova Community Partnership– \$30,000</b> – Group Mentoring Initiative – Provide youth support and improve community involvement through intensive one-on-one youth mentoring.</p> <p><b>Meals on Wheels– \$39,987</b> – Senior Nutrition Program – Take hot meals or frozen heat-and-serve meals to homebound seniors, and provide lunch to seniors at the Cordova Senior Center.</p> <p><b>Sacramento Self-Help Housing: Housing Counseling– \$15,000</b> – Provide housing counseling and support services to residents who are at risk of homelessness, or who are already homeless, to aid them in securing stable housing.</p> <p><b>Sacramento Self-Help Housing: Renters Helpline – Appx. \$10,220</b> – Respond to requests from Rancho Cordova residents who are in danger of becoming homeless due to conflicts with their landlord or property manager and are seeking assistance. Provide fair housing referrals for households potentially experiencing discrimination.</p>
<b>Project Name</b>	PI-20 Public Infrastructure

<b>3</b>	<b>Target Area</b>	CDBG Target Area
	<b>Goals Supported</b>	Non-Housing Community Development
	<b>Needs Addressed</b>	Public Infrastructure Improvements
	<b>Funding</b>	CDBG: <b>\$210,562</b>
	<b>Description</b>	Streetlights, ADA sidewalk improvements, traffic signals, crossing signals, crosswalks, ADA ramps to public right-of-way and public facilities, sewer/water/utility improvements
	<b>Target Date</b>	12/31/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 2,000 individuals will benefit from improved ADA access in the City.
	<b>Location Description</b>	CDBG Target Area
	<b>Planned Activities</b>	<b>ADA Sidewalk Repair Program – \$210,562</b> – Remove and replace damaged curbs, gutters, and sidewalks, and replace sidewalk ramps to meet current ADA standards throughout the City.
<b>4</b>	<b>Project Name</b>	PA-20 Planning and Administration
	<b>Target Area</b>	CDBG Target Area
	<b>Goals Supported</b>	Planning and Administration
	<b>Needs Addressed</b>	Planning and Administration
	<b>Funding</b>	CDBG: <b>\$126,942</b>
	<b>Description</b>	General administration of the CDBG program, including all planning and reporting activities. Some fair housing services will also be provided.
	<b>Target Date</b>	12/31/2020

<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Provide administration and support for all CDBG programs, including all planning and reporting activities.
<b>Location Description</b>	Citywide
<b>Planned Activities</b>	<p>Provide general administration of the CDBG program, including all planning and reporting activities.</p> <p>Complete 2019 CAPER.</p> <p>Monitor all programs and projects.</p> <p><b>Planning and Administration – \$119,325</b> – General CDBG program administration and planning.</p> <p><b>Fair Housing Services – Appx. \$7,600</b> – Provide fair housing services to residents by responding to inquiries of illegal housing discrimination and investigating discrimination complaints.</p>

## **AP-50 Geographic Distribution - 91.420, 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

Geographic distribution of activities is widely varied, but most take place in or near low- and moderate-income areas. As seen on the attached CDBG Target Area map (**Attachment G**), the CDBG target area is dispersed throughout the City, allowing for a spread of eligible activities. The specific location of an activity largely depends on the type of activity. Some of the City's 2020 activities, such as the Meals on Wheels and Housing Counseling program, are able to serve populations across the entire city, while other projects and programs are located and provided to populations in the CDBG target area. The ADA Sidewalk Improvement project, Rental Housing Inspection Program, and Code Enforcement program will take place in the City's designated CDBG target areas.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
CDBG Target Area	40

**Table 21 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

Three activities are prioritized in the CDBG target area: the ADA Sidewalk Improvement Project, Rental Housing Inspection Program, and the Code Enforcement Program. These activities use a geographic boundary to identify which areas are eligible for infrastructure repair and tracks the number of units inspected, new cases opened, violations cleared, and staff hours spent in addressing housing problems in the CDBG target area.

### **Discussion**

The City of Rancho Cordova strives to make all of its programs and activities available to eligible low- and moderate-income residents regardless of gender, race, national origin, age, source of income, familial/marital status, religious affiliation, or disability. As a result, all public service programs, including senior services, youth services, and housing counseling, will be available to residents citywide. Significant additional funding will also be used in the low- and moderate-income areas, as needed, for capital projects and programs. Because much of the existing city is in the CDBG target area, providing capital infrastructure improvements and housing preservation services in the CDBG target area allows a significant portion of the city to receive improvements. Similar services are provided to neighborhoods outside the target area and are funded via other funding sources.



## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

The Community Development Department will be responsible for the management, implementation, and monitoring of the Consolidated Plan documents, including the Action Plan.

City staff will administer the programs and activities funded with CDBG funds. These staff members will work with the individual City departments, such as Public Works, as well as partner districts, such as the Folsom Cordova Unified School District, to develop procedures and coordinate the administration of programs that will be carried out by these departments and districts. Designated staff will also work closely with the providers of CDBG-funded services and programs that are not carried out by the City.

While there are several constraints to meeting the needs of target-income residents, the primary obstacle is the lack of available resources for services within the City's boundaries.

### **Actions planned to address obstacles to meeting underserved needs**

The need for affordable housing for lower-income households and supportive housing for persons with special needs continues to exceed available resources. The City has provided services and has worked to offer housing opportunities to underserved groups, including homeless individuals and veterans with disabilities. The City continues its active participation in County efforts, the Mather Veterans Administration Hospital, and service provider initiatives to locate and develop a continuum of housing opportunities for disabled veterans.

The City also plans to use its CDBG funds to promote the local provision of services for low- and moderate-income residents in Rancho Cordova. Furthermore, the City will encourage area service providers to offer services in the community. In the 2020 program year, several organizations (including Sacramento Self-Help Housing, Meals on Wheels, and Folsom Cordova Community Partnership) will provide services in Rancho Cordova.

### **Actions planned to foster and maintain affordable housing**

According to the City's Housing Element, there are 17 housing developments located in Rancho Cordova providing subsidized housing, with a total of 1,585 low- and very low-income units. Subsidized units account for approximately 7 percent of the total housing stock. The City of Rancho Cordova does not have its own local housing authority. Resident initiatives are handled directly by SHRA. The remainder of the affordable housing units are operated by various nonprofits. The most prominent of these is VOA, which operates the Mather Community Campus transitional housing program, and Mercy Housing, which operates the 100 units of permanent supportive housing at the Mather Veterans Village.

The City has undertaken a number of actions to reduce potential barriers and constraints to affordable housing and housing for special needs populations. These actions include identifying funds in support of affordable housing development and offering fee reductions, regulatory incentives, density

incentives, and the operation of a home rehabilitation and repair program, as well as several other options. These can be found with additional detail in the City's 2013–2021 Housing Element. The Housing Element includes a thorough analysis of governmental and regulatory barriers to affordable housing. The City has been aggressive in pursuing affordable housing development opportunities and has mitigated regulatory barriers as effectively as possible.

### **Actions planned to reduce lead-based paint hazards**

The City complies with the Residential Lead-Based Paint Hazard Reduction Act of 1992 as implemented in 24 CFR 35 Subpart B. Compliance includes the following strategies:

Housing Rehabilitation: All housing rehabilitation activities funded under this plan will assess lead hazard risk before proceeding, including the planned Emergency Repair Grant Program. This applies to any work on structures constructed prior to January 1, 1978. The work will comply with the appropriate level of protection indicated in 24 CFR 35.100.

All work on homes constructed prior to January 1, 1978, will have a lead hazard risk assessment conducted as described in 24 CFR 35.110.

At the completion of any prescribed lead hazard reduction activities, a clearance examination is required as described in 24 CFR 35.110.

### **Actions planned to reduce the number of poverty-level families**

The City continues to fund public services intended to help poverty-level families. The City's anti-poverty strategy is based on revitalizing Rancho Cordova's existing housing stock to provide safe and decent places to live, and on supporting the services of social services agencies that promote income and housing stability. The City's strategy also includes supportive services for target-income residents, including senior and youth services. For example, the City continues to fund the SSHH, as the SSHH provides vital services and resources to families who are homeless or are at risk of homelessness.

The City also continues to fund other anti-poverty programs such as the Senior Nutrition program offered by Meals on Wheels. Additionally, the City funds the Folsom Cordova Community Partnership's Group Mentoring Initiative. This program supports youth and enhances community involvement through intensive one-on-one youth mentoring to help improve economic opportunities for low-income youth in Rancho Cordova.

The City also uses non-federal funds to support many programs and projects, such as job training, through the Community Enhancement Fund. In the 2020 program year, multiple programs will receive funding from both CDBG funds and Community Enhancement funds; those programs include Meals on Wheels, Rebuilding Together Sacramento, the ADA Sidewalk Improvement project, and Folsom Cordova Community Partnership Youth Mentoring Initiative.

## **Actions planned to develop institutional structure**

The City of Rancho Cordova has developed a monitoring system to ensure that the activities carried out in furtherance of the Action Plan are done so in a timely manner in accordance with the federal monitoring requirements of 24 CFR 570.501 and 2 CFR 200 and all other applicable laws, regulations, policies, and sound management and accounting practices. The objectives of the monitoring plan are described in more detail in the Consolidated Plan.

The City's Community Development Department will be responsible for the management, implementation, and monitoring of the Consolidated Plan documents, including the Action Plan and all other subsequent documents related to the implementation of the CDBG program.

City staff will administer the programs and activities funded with CDBG funds. These staff members will work with the individual City divisions, such as Public Works, as well as partner districts, such as Folsom Cordova Unified School District, to develop procedures and coordinate the administration of programs that will be carried out by these divisions. Designated staff will also work closely with the providers of CDBG-funded services and programs that are not carried out by the City.

## **Actions planned to enhance coordination between public and private housing and social service agencies**

Staff has continually strived to provide training opportunities and technical assistance to grant subrecipients and has worked to establish "best practices," with the goal of integrating them into the day-to-day and long-term implementation of the program. In addition, the City is continuing its initiative to coordinate activities with neighboring cities, especially in regard to responding to fair housing-related efforts. Coordinated efforts include joint monitoring of common service providers, standardizing reporting requirements to encourage efficiency and consistency, and sharing information from workshops.

During the 2020 program year, the City will implement contracts with local service organizations and City departments that provide assistance to seniors, youth populations, households at risk of homelessness, public improvements, and housing preservation. These subrecipients have all received CDBG funding in the past from the City. City staff and City Council have realized the continuing need for these services and have instituted the multi-year contracts to provide continuity of services and help reduce administrative burden.

In addition, in the 2017-18 program year, the City and surrounding jurisdictions pursued a regional Analysis of Impediments to Fair Housing Choice (AI). The City entered a Memorandum of Understanding with the SHRA, and neighboring jurisdictions including the cities of Citrus Heights and Elk Grove, to cost-share the fees to conduct an AI. The AI was completed in the fall of 2019 and the results are utilized by each participating agency for their respective Consolidated and Annual Action Plans, and for SHRA's Public Housing Authority and Capital Fund Plans.

## **Discussion**

The City will continue its work with neighboring jurisdictions, such as the County of Sacramento, City of Sacramento, City of Citrus Heights, and City of Elk Grove, and agencies such as the SHRA and the Sacramento Area Council of Governments, to address the regional issues that affect the needs of target-income persons and special needs populations. The goal in this effort is to reduce the burden of providing services within each jurisdiction, by providing CDBG funding. The City also intends to work directly with service providers and local, state, and federal agencies (e.g., HUD and the California Department of Housing and Community Development).

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

#### Introduction

The City does not expect to receive any program income in the 2020 program year, nor does the City have any plans to participate in the section 108 program. The City does not have any outstanding section 108 loans and plans to fully obligate all of its CDBG funding available in the 2020 year.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	0
5. The amount of income from float-funded activities	0
<b>Total Program Income</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	<b>0</b>
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 60% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	<b>80.00%</b>

#### Discussion

The City will continue to work to make the most efficient and effective use of CDBG funds to ensure that the benefit to the community, and particularly to low- and moderate-income households, is realized.

## Appendix - Alternate/Local Data Sources

# Attachment A: 2020-2024 Consolidated Plan Community Outreach Result Summaries



***In preparation of the 2020-2024 Consolidated Plan, the City of Rancho Cordova facilitated various community outreach efforts. The following is a summary of the main findings and key takeaways received from this outreach. For complete versions of the survey and other outreach materials, please refer to the other attachments associated with this Consolidated Plan.***

## Consolidated Plan Community Needs Survey

*The City released a public survey that was made available online and in a paper version, which was distributed to various public service providers and individuals within Rancho Cordova. The survey was made available in English, Spanish, and Russian and was open for the public for over a month.*

**Total Responses: 77**

**English: 71**

**Russian: 5**

**Spanish: 1**

### **1. Top three types of housing programs that are most important based on survey results:**

- Affordable Housing for Moderate-Income Persons (e.g. workforce housing)- 50.65% of respondents
- Homeownership Assistance - Homebuyer programs for low-income households- 41.56% of respondents
- Rental Assistance -Rental programs for low-income households- 36.36% of respondents

### **2. Ranking Assets: Top 3 most Satisfied and Dissatisfied**

*\*This section of the survey asked individuals to select their level of satisfaction with the current availability of specific assets in their community:*

#### **Amenities:**

- Dissatisfied
  - Mental Health Services- 42 Individuals (54.54%)
  - Community Centers – 38 Individuals (49.35%)
  - Community gardens – 37 Individuals (48.05%)
- Satisfied:
  - Banking – 49 Individuals (63.64%)
  - Churches/ Spiritual Orgs- 47 Individuals (61.04%)
  - Community Events- 41 Individuals (53.25%)

#### **Community:**

# Attachment A: 2020-2024 Consolidated Plan Community Outreach Result Summaries

- Dissatisfied
  - Community and Social Groups – 39 Individuals (50.65%)
  - Neighborhood Watch Groups- 38 Individuals (49.35%)
  - Peaceful and Quiet Neighborhoods – 30 Individuals (38.96%)
- Satisfied:
  - Good Neighbors – 50 Individuals (64.94%)
  - Peaceful and Quiet Neighborhoods – 45 Individuals (58.44%)
  - Recreation – 31 Individuals (40.26%)

## Environment:

- Dissatisfied
  - Cleanliness of public spaces – 43 Individuals (55.84%)
  - Drinking Water – 28 Individuals (36.36%)
  - Air Quality – 22 Individuals (28.57%)
- Satisfied:
  - Parks/ Green Space – 55 Individuals (69.01%)
  - Air Quality – 48 Individuals (62.34%)
  - Drinking Water – 43 Individuals (55.84%)

## Safety:

- Dissatisfied
  - Street Lighting – 41 Individuals (53.25%)
  - Police/Security Patrols – 37 Individuals (48.05%)
  - Crime Rate – 36 Individuals (46.75%)
- Satisfied:
  - Crime Rate – 33 Individuals (42.86%)
  - Police/Security Patrols – 30 Individuals (38.96%)
  - Street lighting – 30 Individuals (38.96%)

## Infrastructure:

- Dissatisfied
  - Street Surface Repairs and Potholes – 39 Individuals (50.65%)
  - Utility Rates – 32 Individuals (40.85%)
  - Access to Public Transportation – 31 Individuals (40.26%)
- Satisfied:
  - Sewer Systems – 57 Individuals (74.03%)
  - Pedestrian Access/ Walkways – 55 Individuals (71.43%)
  - Traffic signals/ Speed Controls – 53 Individuals (68.83%)

## 3. Top 3 Most important services for Children:

- Affordable Childcare – 47 Individuals (61.04%)



# Attachment A: 2020-2024 Consolidated Plan Community Outreach Result Summaries

- Afterschool programs – 45 Individuals (58.44%)
- Parenting Education/ Support – 28 Individuals (36.36%)

## 4. Top 3 most important services for teenagers:

- Afterschool programs – 41 Individuals (53.25%)
- Teen employment services – 35 Individuals (45.45%)
- Teen Recreation programs – 31 Individuals (40.26%)

## 5. Top 3 most important services for persons with disabilities:

- Job opportunities – 40 Individuals (51.95%)
- Affordable Housing – 37 Individuals (48.05%)
- Affordable transportation – 31 Individuals (40.26%)

## 6. Top 3 most important services for seniors:

- Affordable housing – 53 Individuals (68.83%)
- Social activities – 38 Individuals (49.35%)
- Affordable transportation & Financial Assistance – 36 Individuals (46.75%)

## 7. Zip Codes:

95670 – 48 Individuals (62.34%)

95827 – 14 Individuals (18.18%)

95742 – 13 Individuals (16.88%)

95655 – 0 Individuals (0.00%)

95608 – 1 Individual (1.3%)

## 8. Comments:

*The following comments were received from individuals that participated in the community needs survey: **29 comments total***

- There are lots of issues but most of them stem from the city allowing people to take benefits that they abuse we can fix most issues including homelessness. We have lots of vacant buildings use some of our money and move the homeless into these places give them jibs at minimum wage and a time frame and the city fills the building and the owners make partial rents as a single mom with no help and minimal child support I can receive no services because I make more than the 824 dollars allowed for two kids under child support well we barely make due . But that's ok I will work harder while the city allows people to abuse the system
- Please remember when you give your resources to only the schools in Rancho Cordova, there are a lot of kids that are in different school districts.
- too many illegal fireworks being shot off at/near Lincoln Village & Redstone-- it needs to be stopped before a fire occurs

# Attachment A: 2020-2024 Consolidated Plan Community Outreach

## Result Summaries

- I understand that Rancho Cordova is truly a city divided, the outrageous property and water taxes that the Anatolia area pays mostly goes toward police presence on the other side of town, but we need to feel safe in our own homes too, especially when paying property taxes that average 1/3 more than the rest of Sacramento.
- We need to rally the community together to support our students so our school performance don't have a huge gap compared to schools in the area.
- I would like to see quarterly progress reports on the projects selected and how money is budgeted and spent on them. Does all the money have to be spent on improvements or is a portion of it going to pay salaries to support these projects? What happens after 2025? Will the projects no longer be serviced?
- love the interest!
- Help for Mid-low income help with yard and fences.
- Too much money is spent on adding bike lanes, riders do not ride and obey the law.
- The school district needs to put better teachers in Rancho Cordova! Elementary schools (at the very least) should not be under a 5 rating! That's beyond unacceptable!!! Our youth deserves a better education system!! Don't fail our kids!!
- My neighborhood has no street lights and is close to a park. Without these street lights many homeless people travel through the neighborhood to get to the park since they think no one will bother them
- It would be nice to get some financial assistance towards things like security cameras for the home
- I appreciate RC's efforts to overcome the "last mile" transit problems, with the Lyft discount, SacRT Smart Ride, Cordovan, etc. I wish the 21 ran more frequently, and I think Smart Ride should be 24-7. (Personally I need it more at dawn and in the evening than during the 7am-7pm timeframe.)
- we need to spend some of this money for homeless. They need someplace to live!
- Please focus on quality education for children of all ages and welfare programs for all groups of people, not just low income groups. Focus on retention of children in Rancho schools and prevention of migration to other school districts because of lack of quality in Rancho Cordova schools.
- please enforce speed limits on Coloma, and in our neighborhoods, people shouldn't drive as fast as they do.
- Homeless people are not represented in this survey. Rancho Cordova needs to lead they way for finding a solution to homing these folks so that they are off the streets.
- Many of these questions are poorly worded, and I fear my responses could be used to justify doing the opposite of what I want.
- Thanks for the effort!
- If you are looking for speeding tickets, come to Dolecetto Drive. People exceed 50mph all the time because there is a racing stripe up the middle. It is a high traffic area for students walking home and kids on toys yet, motorists speed around the curves even! Please dont wait until there is a fatality to place focus on this street. Thank you!

# Attachment A: 2020-2024 Consolidated Plan Community Outreach Result Summaries

- Please put 2609 & 2611 Capitales on the top of the list to force the landlord to evict the noisy tenants or pressure them to stop blasting out the region with their summer all night blaring parties.
- Slow traffic down on south sunrise!
- I would like to see city sponsored cab service for senior citizens.
- Noticed recent uptick in crime just on my block, next to an Elementary school. Neighbor across the street had her windows shot at multiple times by BB guns. My car and neighbors have been vandalized and just today noticed the license plate with handicap logo was stolen off my vehicle and we're within a 1 mile radius from the local PD/Ranger station.
- This was a great survey!
- Homeless camps in bushes are unacceptable!

## Community Meeting: December 4<sup>th</sup> – Lincoln Village

*The City sat in on a regularly scheduled neighborhood meeting in the Lincoln Village area of Rancho Cordova. City staff provided information on the Community Development Block Grant program and facilitated discussions to gather feedback on the group's views of what the City's highest priority needs are.*

### **Top Priorities Under each Category:**

#### **Homeless Services:**

- Mental Health Services
- Permanent Housing

#### **Community Services:**

- Gang Prevention
- Services centered on youth

#### **Economic Development:**

- Workforce development programs
- Access to reliable transportation

#### **Housing:**

- Rental housing Inspections
- First-time Homebuyer

#### **Public Infrastructure & Facilities:**

- Park Improvements
- Transportation Improvements
- Recreational Facilities

# Attachment A: 2020-2024 Consolidated Plan Community Outreach Result Summaries

## **Fair Housing:**

- Housing Placement Services
- Housing referral services

## Pop-up Event Comments:

*City staff facilitated a pop-up event at the Mather Field Light Rail Station to gather feedback on community needs from various community members. Staff handed out surveys and asked individuals to participate in an engagement activity in which the participant would select specific needs under the categories below, write the need on a sticky note, and place their sticky note on a large poster under the category of their choosing. Please refer to attachment XX to view a copy of the poster.*

## **Housing:**

- Low Cost Housing
- Affordable Housing
- Homeless Senior Housing

## **Public Services:**

- Better food bank—fresh vegetables
- More activities for kids

## **Business:**

- More jobs--- more entertainment services- fun places

## **Safety:**

- More school safety initiatives

## **Infrastructure:**

- More street lights
- Fix Aramon
- Better signage for VA Hospital

## **Facilities:**

- More Park Improvements
- Restrooms at light Rail station
- Park improvements

# Attachment A: 2020-2024 Consolidated Plan Community Outreach Result Summaries

## Community Stakeholder Meeting- January 13th

*City residents and stakeholders were invited to join City staff in a community needs workshop which solicited feedback on the top priority goals of the Community Development Block Grant program, as well as feedback on the priority populations within the City.*

*Representatives from the following organizations attended and provided their input: **Folsom Cordova Community Partnership; Rancho Cordova Recreation and Park District; Rancho Cordova Public Works Department; Sacramento Self-Help Housing; Rebuilding Together Sacramento; Meals on Wheels; and the Rancho Cordova Neighborhood Services Division***

### Highest Priority Categories:

\*The top 3 categories that were identified as being the highest priority are highlighted in green:

#### Affordable Housing Development:

- Create new affordable housing units
- Improve affordability of rental units

#### Acquisition and Rehabilitation:

- Critical Repair programs
- Housing Rehabilitation programs
- Rental Housing inspections

#### Fair Housing Services:

- Housing placement services
- Legal advice / dispute resolutions

#### Homeless Shelter/Housing:

- Transitional supportive housing units
- Rental assistance vouchers

#### Homeless Prevention:

- Mental Health services/ health care
- Job training and employment opportunities

#### Youth Services and Programming:

- Childcare
- Afterschool programs

#### Services for Persons with Disabilities and Seniors:

- General supportive services
- Financial assistance

# Attachment A: 2020-2024 Consolidated Plan Community Outreach Result Summaries

## Public Facility Improvements:

- Community facilities
- Childcare facilities

## Public Infrastructure Improvements:

- Transportation improvements
- Sidewalk improvements

## Priority Populations:

\*The City received feedback on priority populations during the meeting. The top 3 most selected priority populations are highlighted in green:

Low-income children

Persons with disabilities

Veterans

Individuals experiencing homelessness

Youth

Seniors

Single-parent families

Extremely low-income families/individuals

Other

## Attachment B: Dec. 4<sup>th</sup>, 2019 - Neighborhood Community Engagement Meeting Materials

### PREVIOUSLY FUNDED PROJECTS:

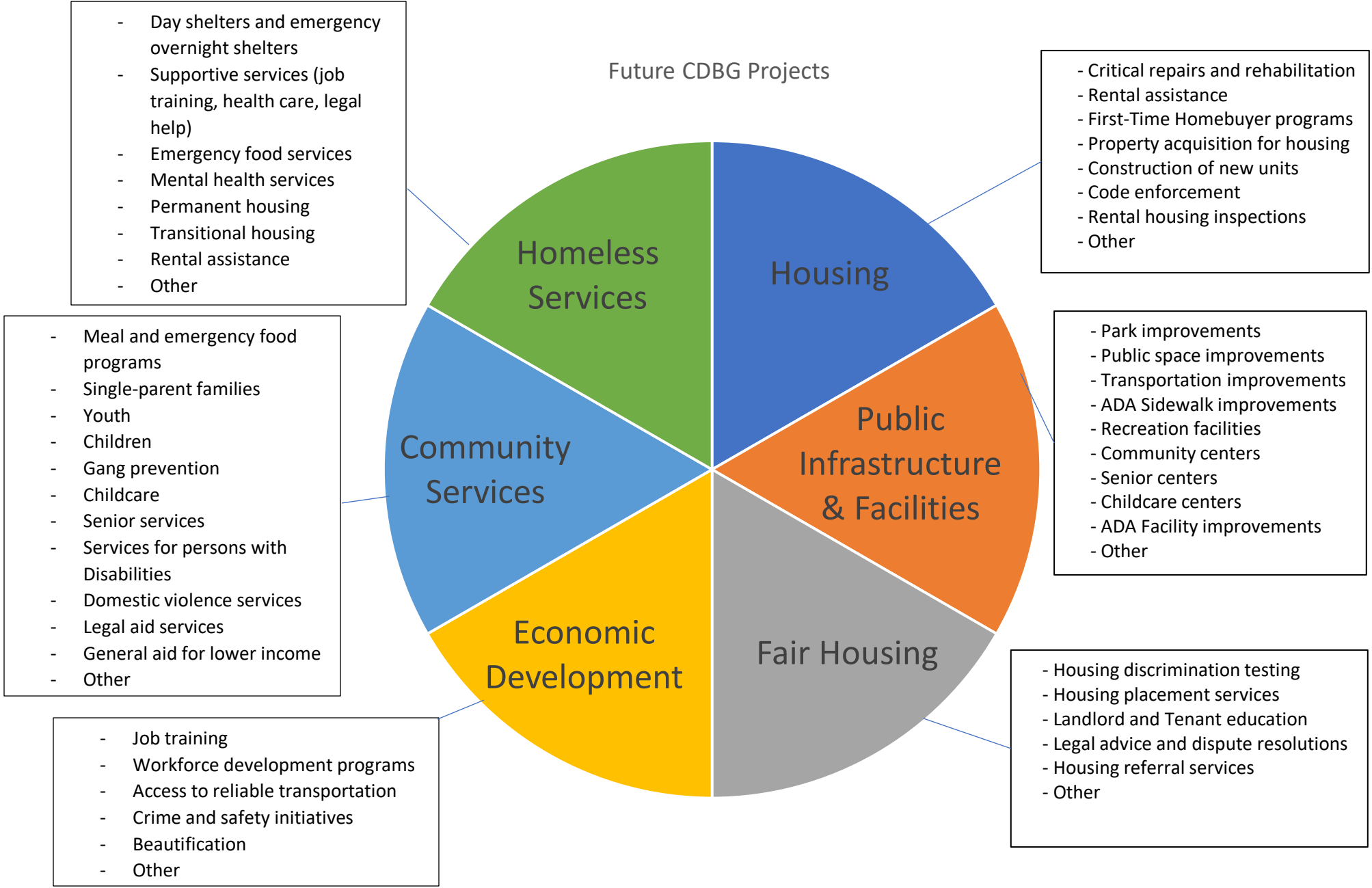
In the tables below, please rate each previously funded CDBG project in terms of importance to your community; please only select one response per question.

Public Service Projects	Description	0-Not Important	1-Somewhat Important	2-Important	3-Very Important
<b>Folsom Cordova Community Partnership</b>	Youth mentoring and leadership.	0	1	2	3
<b>Meals on Wheels: Senior Nutrition Program</b>	Hot meals delivered to seniors at their homes, as well as at the City senior center.	0	1	2	3
<b>Sacramento Self Help Housing: Renters Helpline</b>	Fair Housing helpline for housing concerns, fair housing education, and dispute resolution.	0	1	2	3
<b>Sacramento Self Help Housing: Housing Counseling</b>	Fair Housing services for individuals and families in need of locating housing.	0	1	2	3
<b>Sacramento Self Help Housing: Fair Housing Services</b>	Fair Housing referrals that provide counseling, legal advice, dispute resolution, outreach and education.	0	1	2	3

Capital Improvement Projects	Description	0-Not Important	1-Somewhat Important	2-Important	3-Very Important
<b>Code Enforcement</b>	Municipal code enforcement for the prevention of slum and blight within the CDBG target area.	0	1	2	3
<b>Rental Housing Inspection</b>	Rental housing unit inspections in the CDBG target area to prevent housing dilapidation and address safety concerns.	0	1	2	3
<b>Rebuilding Together Sacramento: Critical Repairs Program</b>	Housing repairs for low-income homeowners.	0	1	2	3

**Instructions:** Under each category, choose the top two (2) most important activities to fund in future CDBG plans. Number each selection 1-2 in the white text box that corresponds to each category.

Future CDBG Projects



■ Housing ■ Public Infrastructure & Facilities ■ Fair Housing ■ Economic Development ■ Community Services ■ Homeless Services





# Attachment C: Pop-up Event Posters

CITY OF RANCHO CORDOVA  
COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM



## WHAT DOES YOUR COMMUNITY NEED?



HOUSING

PUBLIC SERVICES



BUSINESS



# Attachment C: Pop-up Event Posters

CITY OF RANCHO CORDOVA  
COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM



## WHAT DOES YOUR COMMUNITY NEED?



SAFETY

INFRASTRUCTURE



PUBLIC FACILITIES



## Attachment D: Community Needs Survey – English, Russian, and Spanish



**CITY OF RANCHO CORDOVA**  
**Community Development Department**  
**Community Development Block Grant (CDBG)**

**Community Development Priorities Survey**

*La encuesta en español tambien. Этот опрос также доступен на русском языке.*

**What would make your community better?**

Your input will help inform how the City of Rancho Cordova (City) spends its federal Community Development Block Grant (CDBG) program funding. You can complete this survey online at:

- <https://www.surveymonkey.com/r/RanchoCordovaConPlan>

Or you may scan the quick response (QR) code below with your cell phone. To request a paper copy of the survey, contact the Community Development Department at (916) 851-8757 or [sheisler@cityofranhocordova.org](mailto:sheisler@cityofranhocordova.org). If you need a disability-related modification or accommodation to participate in this survey, please contact the City Clerk's Office at (916) 851-8720. City Hall and the Community Development Department are located at 2729 Prospect Park Drive, Rancho Cordova CA 95670.

This survey will take you about ten minutes to complete. Please read each question carefully and answer each prompt to the best of your ability. Your feedback is greatly appreciated and helps bring valuable resources to our community.





1. Place a checkmark next to the **top three (3) types of housing programs** you believe are the most important for the City to focus on in future plans:

- |                                                                                                  |                                                                                                  |
|--------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|
| <input type="checkbox"/> New Construction - Multi-family                                         | <input type="checkbox"/> Home Improvements for Low-Income Homeowners                             |
| <input type="checkbox"/> New Construction - Single-family                                        | <input type="checkbox"/> Home Improvements for Low-Income Rental Units                           |
| <input type="checkbox"/> Homeownership Assistance - homebuyer programs for low-income households | <input type="checkbox"/> Loan Program for Residential Solar Panels                               |
| <input type="checkbox"/> Rental Assistance - rental programs for low-income households           | <input type="checkbox"/> Homeownership and Credit Counseling                                     |
| <input type="checkbox"/> Emergency Repairs for Lower Income Homeowners                           | <input type="checkbox"/> Fair Housing and Tenant-Landlord Mediation to Prevent Discrimination    |
|                                                                                                  | <input type="checkbox"/> Affordable housing for moderate-income persons (e.g. workforce housing) |

2. How would you rank the quality and availability of the following **community assets in your neighborhood**, including amenities, community, environment, safety, and infrastructure? Please check one box per row.

Community Assets		No Opinion	Satisfied	Substandard or needs improvement	Not enough in my neighborhood	None available in my neighborhood
AMENITIES	Neighborhood Schools					
	Community Centers					
	After School Programs					
	Community Gardens					
	Child Daycare Centers					
	Community Events					
	Child and Youth Programs					
	Job Training Programs					
	Mental Health Services					
	Senior Services					
	Libraries and Publications					
	Banking (e.g. checking or loans)					
	Churches and Spiritual Organizations					
	Other:					
COMMUNITY	Recreation (e.g. sports teams, outdoor activities)					
	Peaceful and Quiet Neighborhoods					
	Good Neighbors					
	Neighborhood Watch Groups					
	Community and Social Groups (e.g. chess club, neighborhood group, church group)					
	Other:					
ENVIRONMENT	Cleanliness of Public Spaces					
	Access for Disabled Persons					
	Graffiti Clean-up and Response					
	Drinking Water					
	Air Quality					
	Parks/Green Space					
	Other:					



SAFETY	Crime Rate					
	Police/ Security Patrols					
	Home Surveillance Cameras					
	Street Lighting					
	Gang Prevention					
	Other:					
INFRASTRUCTURE	Street Cleaning and Sweeping					
	Street Surface Repairs e.g. potholes					
	Storm Water Drainage					
	Pedestrian Access e.g. sidewalks, crosswalks					
	Bicycle Access e.g. bike lanes/paths					
	Traffic Signals/Speed Controls					
	Drought Response Programs					
	Sewer System					
	Access to Public Transportation					
	Renewable Energy Program					
	Utility Rates					
	Other:					

3. Place a checkmark next to the **top three (3) services** that you believe are most important for **children** (12 years old and younger) in the City:

- Affordable Childcare                       Affordable Early Education                       Food Aid Programs  
 Preschool Programs                       Parenting Education and Support                       Affordable Healthcare  
 After-School Programs                       Youth/Family Counseling

4. Place a checkmark next to the **top three (3) services** that you believe are most important for **teenagers** (13 to 17 year olds) in the City:

- Academic Support Outside of School                       After-School Programs                       Gang Prevention  
 Drug and Alcohol Programs                       SAT / College Preparation                       Mental Health Services  
 Teen Employment Services                       Teen Recreation Programs

5. Place a checkmark next to the **top three (3) services** that you believe are most important for **persons with disabilities** in the City:

- Accessibility in Public Spaces                       Affordable Housing                       Housing Modifications  
 Affordable Transportation                       Mental Health Services                       Job Opportunities  
 Social Activities                       Financial Assistance with Rent, Food, etc.



6. Place a checkmark next to the **top three (3) services** that you believe are the most important for **seniors** (62+ years) in the City:

- |                                                         |                                                                     |                                                |
|---------------------------------------------------------|---------------------------------------------------------------------|------------------------------------------------|
| <input type="checkbox"/> Accessibility in Public Spaces | <input type="checkbox"/> Affordable Housing                         | <input type="checkbox"/> Housing Modifications |
| <input type="checkbox"/> Affordable Transportation      | <input type="checkbox"/> Mental Health Services                     | <input type="checkbox"/> Job Opportunities     |
| <input type="checkbox"/> Social Activities              | <input type="checkbox"/> Financial Assistance with Rent, Food, etc. |                                                |

7. Please identify which postal/ZIP code you reside in:

**95670**      **95827**      **95742**      **95655**      **95608**

Other: \_\_\_\_\_

8. **Additional Comments:** \_\_\_\_\_

---

*Thank you for participating and helping to improve our community!*

**Please return your completed survey to: Rancho Cordova Community Development Dept. 2729 Prospect Park Drive,  
Rancho Cordova, CA 95670, or scan/email to [sheisler@cityofranhocordova.org](mailto:sheisler@cityofranhocordova.org)  
For questions, please contact the Community Development Department at 916-851-8757.**



**МУНИЦИПАЛИТЕТ РАНЧО-КОРДОВА**  
**Отдел местного развития**  
**Блочный грант на местное развитие (CDBG)**

**Опрос о приоритетных целях местного развития**

*Esta encuesta también se encuentra disponible en español. This survey is also available in English.*

**Как можно улучшить ваш район?**

Ваши ответы помогут понять, как муниципалитет Ранчо-Кордова (далее «муниципалитет») тратит средства, выделенные ему в рамках федеральной программы блочных грантов на местное развитие (CDBG). Опрос можно пройти в Интернете на веб-сайте:

➤ <https://ru.surveymonkey.com/r/RanchoCordovaConPlanRU>

Вы также можете отсканировать приведенный ниже QR-код с помощью мобильного телефона. Чтобы получить опрос в бумажном виде, позвоните в отдел местного развития по телефону (916) 851-8757 или напишите по адресу [sheisler@cityofranhocordova.org](mailto:sheisler@cityofranhocordova.org). Если для участия в опросе вам требуется помощь в связи с инвалидностью, просим обратиться в секретариат мэрии по телефону (916) 851-8720. Мэрия и отдел местного развития находятся по адресу 2729 Prospect Park Drive, Rancho Cordova CA 95670.

Выполнение опроса займет около десяти минут. Внимательно прочтите каждый вопрос и ответьте на него как можно более точно. Ваше мнение очень важно для нас, так как оно помогает привлечь ценные ресурсы в наш район.





1. Отметьте галочкой **3 (три) типа жилищных программ**, которые, по вашему мнению, являются наиболее важными при принятии муниципалитетом планов на будущее:

- |                                                                                                            |                                                                                                                                           |
|------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
| <input type="checkbox"/> Новое строительство – многосемейное жилье                                         | <input type="checkbox"/> Косметический ремонт для домовладельцев с низким доходом                                                         |
| <input type="checkbox"/> Новое строительство – односемейное жилье                                          | <input type="checkbox"/> Косметический ремонт для арендаторов жилья с низким доходом                                                      |
| <input type="checkbox"/> Помощь владельцам жилья – программы приобретения жилья для семей с низким доходом | <input type="checkbox"/> Программа выдачи займов на солнечные панели для жилья                                                            |
| <input type="checkbox"/> Помощь арендаторам жилья – программы аренды жилья для семей с низким доходом      | <input type="checkbox"/> Консультирование по вопросам домовладения и кредитования                                                         |
| <input type="checkbox"/> Аварийный ремонт для домовладельцев с низким доходом                              | <input type="checkbox"/> Справедливое посредничество в жилищных спорах между жильцом и арендодателем с целью предотвращения дискриминации |
|                                                                                                            | <input type="checkbox"/> Доступное жилье для лиц со средним доходом (например, жилье для работающих)                                      |

2. Как бы вы оценили качество и доступность следующих **общественных ресурсов в вашем районе**, включая социальные объекты, местное сообщество, окружающую среду, безопасность и инфраструктуру? Отметьте одну колонку в ряду.

Общественные ресурсы		Нет мнения	Удовлетворительно	Неудовлетворительно или требует улучшения	Недостаточно в моем районе	Не имеется в моем районе
СОЦИАЛЬНЫЕ ОБЪЕКТЫ	Районные школы					
	Культурно-общественные центры					
	Внешкольные программы					
	Общественные парки					
	Центры по уходу за детьми					
	Общественные мероприятия					
	Программы для детей и молодежи					
	Программы профессионального обучения					
	Службы психического здоровья					
	Службы для пожилых					
	Библиотеки и публикации					
	Банки (например, чековые счета или кредиты)					
	Церкви и духовные организации					
	Другое:					
МЕСТНОЕ СООБЩЕСТВО	Отдых (например, спортивные команды, активный отдых на открытом воздухе)					
	Тихие и спокойные районы					
	Хорошие соседи					
	Патрули из местных жителей					
	Общественные и социальные группы (например, шахматный клуб, группа активистов-соседей, церковная группа)					
	Другое:					

ОКРУЖАЮЩАЯ СРЕДА	Чистота в общественных местах					
	Доступ для инвалидов					
	Очистка стен от граффити и меры реагирования					
	Питьевая вода					
	Качество воздуха					
	Парки/зеленые зоны					
	Другое:					

БЕЗОПАСНОСТЬ	Уровень преступности					
	Полицейские/охранные патрули					
	Камеры наблюдения за домами					
	Уличное освещение					
	Профилактика формирования группировок					
	Другое:					

ИНФРАСТРУКТУРА	Уборка и подметание улиц					
	Ремонт дорожных поверхностей, например, ямок					
	Сток ливневых вод					
	Доступ для пешеходов, например, тротуары, перекрестки					
	Доступ для велосипедистов, например, велосипедные полосы/дорожки					
	Сигналы регулирования движения/знаки ограничения скорости					
	Программы мер реагирования на засуху					
	Система канализации					
	Доступ к общественному транспорту					
	Программа возобновляемых источников энергии					
	Тарифы на коммунальные услуги					
	Другое:					

3. Отметьте галочкой **3 (три) услуги**, которые, по вашему мнению, являются наиболее важными в работе муниципалитета с **детьми** (в возрасте до 12 лет):

Доступное дошкольное воспитание     Доступное образование для детей младшего возраста  
 Программы помощи с продуктами питания

Дошкольные программы     Образование и поддержка для родителей     Доступная медицинская помощь

Внешкольные программы     Консультации для молодежи/семей



4. Отметьте галочкой **3 (три) услуги**, которые, по вашему мнению, являются наиболее важными в работе муниципалитета с **подростками** (в возрасте от 13 до 17 лет):

- Дополнительные занятия вне школы  Внешкольные программы  
 Профилактика формирования группировок  
 Программы борьбы с наркотиками и алкоголем  Подготовка к экзамену SAT/колледжу  
 Службы психического здоровья  
 Службы трудоустройства подростков  Программы отдыха для подростков

5. Отметьте галочкой **3 (три) услуги**, которые, по вашему мнению, являются наиболее важными в работе муниципалитета с **инвалидами**:

- Доступ в общественных местах  Доступное жилье  Переустройство жилья  
 Доступный транспорт  Службы психического здоровья  Возможности трудоустройства  
 Социальная активность  Финансовая помощь с арендой жилья, продуктами питания и т. д.

6. Отметьте галочкой **3 (три) услуги**, которые, по вашему мнению, являются наиболее важными в работе муниципалитета с **пожилыми людьми** (62 года и старше):

- Доступ в общественных местах  Доступное жилье  Переустройство жилья  
 Доступный транспорт  Службы психического здоровья  Возможности трудоустройства  
 Социальная активность  Финансовая помощь с арендой жилья, продуктами питания и т. д.

7. Отметьте свой почтовый индекс:

**95670**      **95827**      **95742**      **95655**      **95608**

Другое: \_\_\_\_\_

8. **Дополнительные комментарии:** \_\_\_\_\_

*Благодарим за участие и помощь в улучшении жизни нашего района!*

**Просим вернуть заполненный опрос по адресу: Rancho Cordova Community Development Dept. 2729 Prospect Park Drive, Rancho Cordova, CA 95670 или отправить отсканированную копию по адресу электронной почты [sheisler@cityofranhocordova.org](mailto:sheisler@cityofranhocordova.org)**

**По всем вопросам обращайтесь в отдел местного развития по телефону 916-851-8757.**



**CIUDAD DE RANCHO CORDOVA**  
**Departamento de desarrollo de la comunidad**  
**Subsidio en bloque para desarrollo de la comunidad (CDBG)**

**Encuesta sobre prioridades de desarrollo de la comunidad**

*Этот опрос также доступен на русском языке. This survey is also available in English.*

**¿Qué haría mejorar su comunidad?**

Sus comentarios le ayudarán a la Ciudad de Rancho Cordova (la "Ciudad") a determinar hacia dónde destinar el financiamiento federal del programa de Subsidio en bloque para desarrollo de la comunidad (o CDBG, por sus siglas en inglés). Puede responder a esta encuesta en Internet en:

➤ <https://es.surveymonkey.com/r/RanchoCordovaConPlanES>

O bien, escanee el código QR con su celular. Para solicitar una copia impresa de esta encuesta, comuníquese con el Departamento de desarrollo de la comunidad llamando al (916) 851-8757 o escribiendo a [sheisler@cityofranhocordova.org](mailto:sheisler@cityofranhocordova.org). Si necesita alguna modificación por motivos de discapacidad o algún tipo de cambio para participar en esta encuesta, comuníquese con la Oficina del Secretario de la Ciudad al (916) 851-8720. El Ayuntamiento y el Departamento de desarrollo de la comunidad se encuentran ubicados en 2729 Prospect Park Drive, Rancho Cordova CA 95670.

Responder la encuesta le tomará unos diez minutos. Lea atentamente cada pregunta y respóndalas lo mejor posible. Se agradecen profundamente sus comentarios que ayudarán a que nuestra comunidad pueda contar con valiosos recursos.



1. Marque los **tres (3) tipos principales** de **programas para la vivienda** en los que, a su parecer, la Ciudad debería centrarse en planes futuros:

- |                                                                                                                                     |                                                                                                                           |
|-------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|
| <input type="checkbox"/> Nuevas construcciones - Multifamiliares                                                                    | <input type="checkbox"/> Mejoras de la vivienda para propietarios de vivienda de bajos ingresos                           |
| <input type="checkbox"/> Nuevas construcciones - Unifamiliares                                                                      | <input type="checkbox"/> Mejoras de la vivienda para unidades de alquiler de bajos ingresos                               |
| <input type="checkbox"/> Asistencia para la compra de viviendas - Programas para la vivienda propia para familias de bajos ingresos | <input type="checkbox"/> Programas de préstamos para paneles solares residenciales                                        |
| <input type="checkbox"/> Asistencia para alquilar viviendas - Programas de alquiler para familias de bajos ingresos                 | <input type="checkbox"/> Asesoría en créditos hipotecarios y la adquisición de una vivienda                               |
| <input type="checkbox"/> Reparaciones de emergencia para propietarios de vivienda de bajos ingresos                                 | <input type="checkbox"/> Vivienda equitativa y mediación entre arrendatarios y arrendadores para evitar la discriminación |
|                                                                                                                                     | <input type="checkbox"/> Vivienda asequible para personas de ingresos moderados (por ej., viviendas para trabajadores)    |

2. ¿Cómo clasificaría la calidad y la disponibilidad de los siguientes **bienes de la comunidad en su vecindario**, incluidos servicios, comunidad, medioambiente, seguridad e infraestructura? Marque un recuadro por fila.

Bienes de la comunidad		Sin opinión	Satisfecho	Deficiente o necesita mejorar	No hay suficiente en el vecindario	No hay ninguno en mi vecindario
SERVICIOS	Escuelas locales					
	Centros comunitarios					
	Programas extracurriculares					
	Jardines comunitarios					
	Guarderías					
	Eventos comunitarios					
	Programas para niños y jóvenes					
	Programas de capacitación laboral					
	Servicios de salud mental					
	Servicios para adultos mayores					
	Bibliotecas y publicaciones					
	Servicios bancarios (por ej., préstamos y cuentas bancarias)					
	Iglesias y organizaciones espirituales					
	Otro:					
COMUNIDAD	Recreación (por ej., equipos deportivos, actividades al aire libre)					
	Vecindarios pacíficos y tranquilos					
	Buenos vecindarios					
	Grupos de vigilancia vecinal					
	Grupos sociales y comunitarios (por ej., club de ajedrez, grupos vecinales, congregaciones religiosas)					
	Otro:					

MEDIOAMBIENTE	Limpieza de los espacios públicos					
	Acceso para discapacitados					
	Limpieza y respuesta ante grafiti					
	Agua potable					
	Calidad del aire					
	Parques y espacios verdes					
	Otro:					

SEGURIDAD	Índice delictivo					
	Patrullas policiales/de seguridad					
	Cámaras de vigilancia para hogares					
	Iluminación pública					
	Prevención de pandillas					
	Otro:					

INFRAESTRUCTURA	Limpieza de las calles					
	Reparación de calles (por ej., reparación de baches)					
	Drenaje de aguas lluvia					
	Acceso a peatones (por ej., aceras, cruces)					
	Acceso para bicicletas (por ej., ciclovías)					
	Señales del tránsito/controles de velocidad					
	Programas de respuesta ante sequía					
	Sistema de alcantarillado					
	Acceso a transporte público					
	Programa para energías renovables					
	Tarifas de servicios públicos					
	Otro:					

3. Marque los **tres (3) principales servicios** que considera que son los más importantes para los **niños** (de 12 años o menos) en la Ciudad:

- Guarderías y cuidado de niños asequible   
  Educación primaria asequible   
  Programas de asistencia de alimentos  
 Programas preescolares   
  Educación y apoyo a los padres   
  Salud asequible  
 Programas extracurriculares   
  Orientación familiar/para jóvenes

4. Marque los **tres (3) principales servicios** que considera que son los más importantes para los **adolescentes** (entre 13 y 17 años) en la Ciudad:

- Apoyo académico fuera de la escuela   
  Programas extracurriculares   
  Prevención de pandillas  
 Programas de alcohol y drogas   
  Preparación para SAT y la universidad   
  Servicios de salud mental  
 Servicios laborales para adolescentes   
  Programas recreativos para adolescentes



5. Marque los **tres (3) principales servicios** que considera que son los más importantes para **personas con discapacidades** en la Ciudad:

- |                                                     |                                                                               |                                                          |
|-----------------------------------------------------|-------------------------------------------------------------------------------|----------------------------------------------------------|
| <input type="checkbox"/> Acceso a espacios públicos | <input type="checkbox"/> Vivienda asequible                                   | <input type="checkbox"/> Modificaciones para la vivienda |
| <input type="checkbox"/> Transporte asequible       | <input type="checkbox"/> Servicios de salud mental                            | <input type="checkbox"/> Oportunidades laborales         |
| <input type="checkbox"/> Actividades sociales       | <input type="checkbox"/> Asistencia financiera para alquiler, alimentos, etc. |                                                          |

6. Marque los **tres (3) principales servicios** que considera que son los más importantes para los **adultos mayores** (personas de más de 62 años) en la Ciudad:

- |                                                     |                                                                               |                                                          |
|-----------------------------------------------------|-------------------------------------------------------------------------------|----------------------------------------------------------|
| <input type="checkbox"/> Acceso a espacios públicos | <input type="checkbox"/> Vivienda asequible                                   | <input type="checkbox"/> Modificaciones para la vivienda |
| <input type="checkbox"/> Transporte asequible       | <input type="checkbox"/> Servicios de salud mental                            | <input type="checkbox"/> Oportunidades laborales         |
| <input type="checkbox"/> Actividades sociales       | <input type="checkbox"/> Asistencia financiera para alquiler, alimentos, etc. |                                                          |

7. Indique el código postal donde vive:

**95670      95827      95742      95655      95608**

Otro: \_\_\_\_\_

8. **Comentarios adicionales:** \_\_\_\_\_

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*Gracias por participar y ayudar a mejorar nuestra comunidad.*

**Cuando haya completado la encuesta, envíela a Rancho Cordova Community Development Dept. 2729 Prospect Park Drive, Rancho Cordova, CA 95670, o escanee el código QR o envíe un mensaje de correo electrónico a [sheisler@cityofranhocordova.org](mailto:sheisler@cityofranhocordova.org)**

**Si tiene alguna pregunta, comuníquese con el Departamento de desarrollo de la comunidad llamando al 916-851-8757.**

# Attachment E: Community Needs Meeting Worksheet- Stakeholders



2020-2024 Five-Year Consolidated Plan

January 13<sup>th</sup>, 2020 - Community Needs Workshop

**Activity 1:**

In the table below, please select the two (2) most important categories under each priority need, by placing a “1” and a “2” next to your top two choices (“1” being the highest and “2” being the second highest).

Also, please circle the top 3 priority needs that you believe are of most importance to the City of Rancho Cordova over the next five years. Please circle the number next to the need you would like to identify.

**Priority Needs:**

<b>1</b>	<b>Need Name</b>	<b>Affordable Housing Development</b>
	<b>Need Categories</b>	<input type="checkbox"/> Create new affordable housing units <input type="checkbox"/> Improve homeownership <input type="checkbox"/> Improve affordability of rental units <input type="checkbox"/> Property acquisition for new affordable housing <input type="checkbox"/> Other _____
<b>2</b>	<b>Need Name</b>	<b>Acquisition and Rehabilitation</b>
	<b>Need Categories</b>	<input type="checkbox"/> Critical repair program <input type="checkbox"/> Code enforcement <input type="checkbox"/> Housing rehabilitation <input type="checkbox"/> Rental housing inspections <input type="checkbox"/> Other _____
<b>3</b>	<b>Need Name</b>	<b>Fair Housing Services</b>
	<b>Need Categories</b>	<input type="checkbox"/> Housing discrimination testing <input type="checkbox"/> Housing placement services <input type="checkbox"/> Landlord/ tenant education <input type="checkbox"/> Legal advice/ dispute resolutions <input type="checkbox"/> Housing referral services <input type="checkbox"/> Renters helpline <input type="checkbox"/> Fair housing outreach <input type="checkbox"/> Other: _____



## Attachment E: Community Needs Meeting Worksheet- Stakeholders

<b>3</b>	<b>Need Name</b>	<b>Homeless Shelter/Housing</b>
	<b>Need Categories</b>	<input type="checkbox"/> Day shelters <input type="checkbox"/> Overnight shelters <input type="checkbox"/> Transitional/supportive housing units <input type="checkbox"/> Permanent housing units <input type="checkbox"/> Emergency units <input type="checkbox"/> Rental assistance vouchers <input type="checkbox"/> Utility assistance <input type="checkbox"/> Other: _____
<b>4</b>	<b>Need Name</b>	<b>Homeless Prevention</b>
	<b>Need Categories</b>	<input type="checkbox"/> Mental health services/ health care <input type="checkbox"/> Emergency food services <input type="checkbox"/> General assistance <input type="checkbox"/> Job training and employment opportunities <input type="checkbox"/> Domestic violence and emergency health services <input type="checkbox"/> Legal aid <input type="checkbox"/> Access to reliable transportation <input type="checkbox"/> Other _____
<b>5</b>	<b>Need Name</b>	<b>Youth Services and Programming</b>
	<b>Need Categories</b>	<input type="checkbox"/> Childcare <input type="checkbox"/> After-school programs <input type="checkbox"/> Gang prevention <input type="checkbox"/> Homework help <input type="checkbox"/> Mental health services <input type="checkbox"/> Single-parent financial assistance <input type="checkbox"/> Access to reliable transportation <input type="checkbox"/> Other _____
<b>6</b>	<b>Need Name</b>	<b>Services for Persons with Disabilities and Seniors</b>
	<b>Need Categories</b>	<input type="checkbox"/> Meal and emergency food services <input type="checkbox"/> Mental health/ health care services <input type="checkbox"/> General supportive services <input type="checkbox"/> Legal aid services <input type="checkbox"/> Financial assistance <input type="checkbox"/> Access to reliable transportation <input type="checkbox"/> Other _____

## Attachment E: Community Needs Meeting Worksheet- Stakeholders

<b>7</b>	<b>Need Name</b>	<b>Public Facility Improvements</b>
	<b>Need Categories</b>	<input type="checkbox"/> Park cleanups <input type="checkbox"/> Park improvements <input type="checkbox"/> Recreational facilities <input type="checkbox"/> Community facilities <input type="checkbox"/> Senior centers <input type="checkbox"/> Childcare facilities <input type="checkbox"/> Other _____
<b>8</b>	<b>Need Name</b>	<b>Public Infrastructure Improvements</b>
	<b>Need Categories</b>	<input type="checkbox"/> ADA improvements <input type="checkbox"/> Transportation improvements <input type="checkbox"/> Sidewalk improvements <input type="checkbox"/> Other _____

Other Need: \_\_\_\_\_

### Activity 2:

Instructions: In the activity below, please select the top three (3) priority populations that you believe will have the most need in the City of Rancho Cordova in the next five years. Please number your selections 1-3 (1 being the highest).

#### Priority Populations:

- Low-income children
- Persons with disabilities
- Veterans
- Individuals experiencing homelessness
- Youth
- Seniors
- Single-parent families
- Extremely low-income families/individuals
- Other

## **Attachment E: Community Needs Meeting Worksheet- Stakeholders**

### **Discussion Questions:**

**What community development programs and/or projects seem to be working best in the City? (Your selection(s) do not need to be a CDBG-funded programs or projects).**

**What are some future projects that you believe would help to benefit priority populations within the City?**

## Attachment F: Application Scoring Rubric and Application Questions



**Community Development Block Grant (CDBG)  
2020 Annual Action Plan  
Application Questions  
City of Rancho Cordova**

**Applicant Name (Agency or Non-Profit):**

**Primary Contact:**

Please indicate the authorized signatory of your organization/agency, e.g. executive director, president, or equivalent.

**Name:**

**Address:**

**Email:**

**Phone Number:**

**Program or Project Name:**

**Important Note: The Performance Period for this 2020 Program Year cycle will be from July 1, 2020 to December 31, 2020.**

\_\_\_\_ I acknowledge the above statement.

**Are you able to complete this project/program by December 31, 2020? (Social Service projects must be completed by this date.):**

\_\_\_\_ Yes, I am able to complete the proposed project/program by December 31, 2020.

\_\_\_\_ No, I am unable to complete by 2020; the estimated completion date is \_\_\_\_\_.

**Amount requested for the 2020 funding cycle (Please note that the performance period is from July–December 2020): \$ XXX,XXX.XX**

**Program or Project Description (3000–character limit):**

## Attachment F: Application Scoring Rubric and Application Questions

**General Information:** Select the category which best describes the type of activity for which funds are being requested.

- Public facilities and public improvements
- Economic development and employment training
- Real property acquisition or rehab
- Public services
- Crime prevention
- Building capacity of community resources
- Code enforcement (reduce blight)
- Homeless facilities
- Fair housing (prevent discrimination)
- Housing rehabilitation or home ownership assistance
- New housing construction (community-based development organizations only)
- Emergency repairs or assistance due to displacement
- Electrical utilities improvements
- Energy conservation and renewable resources
  
- Other, describe:

**Project Eligibility:** Which HUD objective does your project or program meet? (Low-income means households earning less than 80% of the area median income.)

- Benefit to low-income individuals or households
- Addresses the prevention or elimination of slums or blight
- Meets a particularly urgent community development need

**Project Accomplishments:** How will you report your accomplishments? (Individuals means unique persons. Households and housing units are tracked the same but are reported separately. For neighborhoods, please estimate the number of low-income residents in the neighborhood. Don't worry if you don't know the full number of low-income persons in neighborhood accomplishments. We can help you figure that out.

- Individuals
- Households
- Housing Units
- Low-Income Area

## Attachment F: Application Scoring Rubric and Application Questions

**Project Accomplishments:** About how many people/households/housing units will your project or program help?

**Performance and Outcomes:** What are the goals of your program or project and what community needs will they address? (3000-character limit)

**Organizational Capacity:** Describe your organization's experience with similar programs/project. (1000-character limit)

**Grant Management Experience:** Please describe your organization's experience in managing federal and/or state grants. (1000-character limit)

**Program Contact:** Please provide the contact information for the person directly responsible for managing the program or project on a day to day basis.

Name:

Address (if different than the contact information address on Page 1):

Email:

Phone Number:

Position or Title:

Years of Experience:

How many full-time employees will work on your project or program? (Full time is 40 hours per week (please include full-time staff that will work on this project even if they will only be working part time or a few hours a week on this specific project/program). If zero put 0. \_\_\_\_\_

How many part-time employees will work on your project or program? \_\_\_\_\_

## Attachment F: Application Scoring Rubric and Application Questions

How many volunteers will work on your project or program? \_\_\_\_\_

Partner Agencies/Non-Profits: Will your organization be partnering with any outside agencies or groups on this project/program? If so, with whom?

Could your program/project be successful if you received less than your requested grant funding?

- Yes
- No
- Unsure

If you answered "Yes" to the above, please describe the changes your organization will make so that the program or project is successful with reduced funding. (500-character limit)

Please **ATTACH** your program/project budget for the 2020 program year. (Note the program performance period is July through December 2020. Please attach or include a spreadsheet (excel) budget that includes all alternative funding, in-kind donations and labor, and any other resources.)

Program/Project Budget for proposed project Attached

Please include the following additional Attachments:

- Articles of Incorporation and By-laws and Amendments
- Secretary of State Certification of Good Standing (Online printout/screenshot is acceptable)
- Organizational Chart and Agency Mission Statement
- Certified Audit (Most recent)
- Profit and Loss Statement for most recent year.
- Insurance Documents
- Other Documents

## Attachment F: Application Scoring Rubric and Application Questions

### Application Scoring Rubric:

Applicant:	
Proposed Project:	
Total Points Earned:	_____ out of 30 points
Scorer Name:	

### **Y/N** APPLICANT HAD A REPRESENTATIVE AT THE MANDATORY NOFA MEETING

#### Threshold Rating

Staff:

<b>Y / N</b>	Activity is eligible under CDBG
<b>Y / N</b>	Activity meets one National Objective
<b>Y / N</b>	For public services, the service is new or an expansion of existing service above that which has been previously provided by the City from state/local funds
<b>Y / N</b>	Applicant submitted a complete application (all questions filled out and attachments)
<b>Y / N</b>	Applicant meets all of the threshold criteria above. If so, continue scoring.

\_Y\_ 1. Program Budget

\_Y\_ 2. Articles of Incorporation and By-laws and Amendments

\_Y\_ 3. Secretary of State Certification of Good Standing (Online printout/screenshot is acceptable)

\_Y\_ 4. Organizational Chart and Agency Mission Statement

\_Y\_ 5. Certified Audit (Most recent)

\_Y\_ 6. Profit and Loss Statement for most recent year.

\_Y\_ 7. Insurance Documents

\_N\_ 8. Other Documents



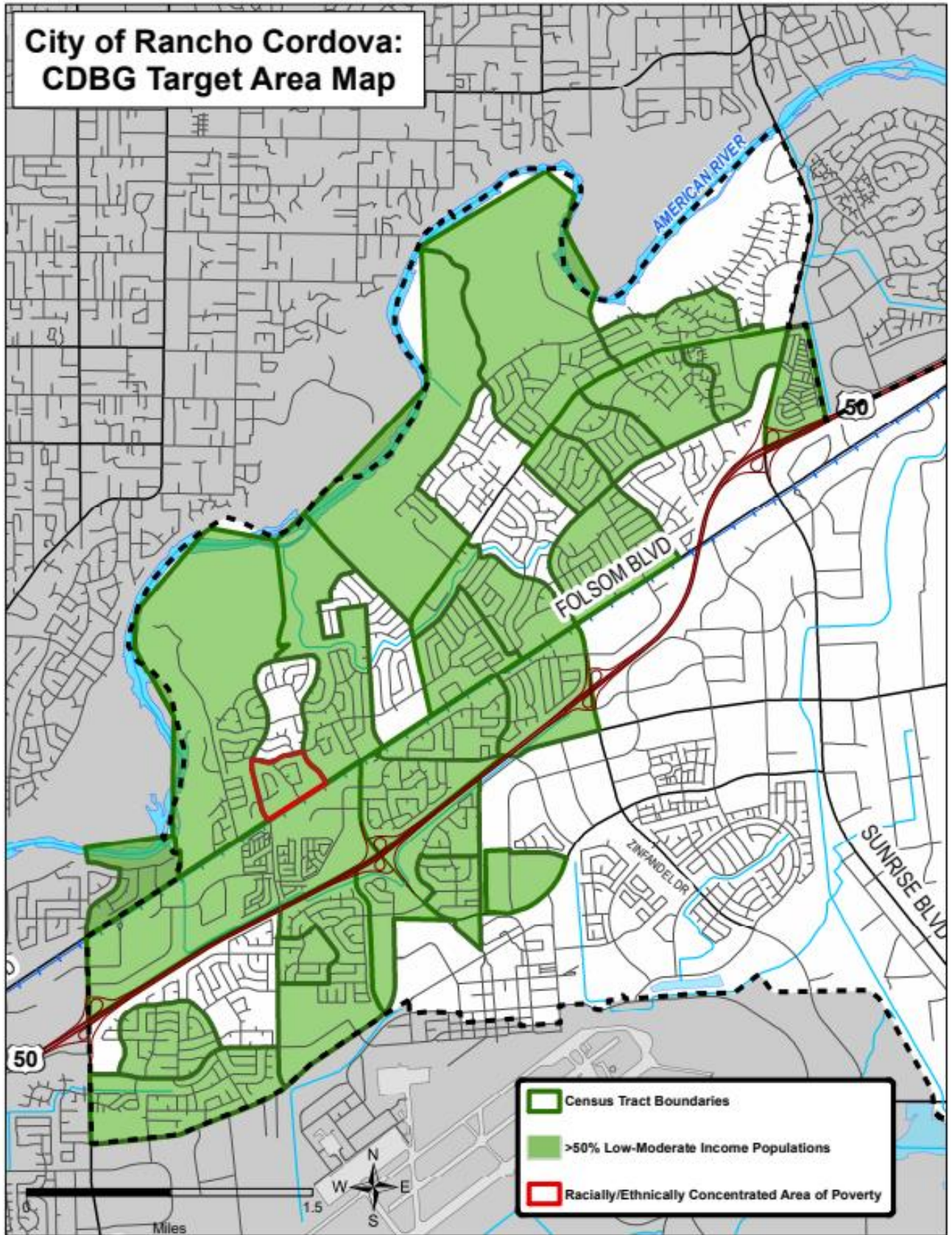
## Attachment F: Application Scoring Rubric and Application Questions

### Application Rating

Rating	Scale is 1- 5 (1 is the lowest score; 5 is the highest)
	<p>1. In regard to the HUD objective that is addressed by the proposed project: on a scale of 1-5, how closely does this project's goal(s) address this objective?</p>
	<p>2. On a scale of 1-5, how much of a priority is it for the City to implement this program in relation to current city objectives/goals?</p>
	<p>3. On a scale of 1-5, given City Staff's current capacity, how much of a priority is this project in occupying staff capacity?</p>
	<p>4. On a scale of 1-5, how capable is this organization in managing federal and/or state grants and completing the proposed project within the program year?</p>
	<p>5. On a Scale of 1-5, how closely does this project meet the priority views/ goals of the City's residents?</p>
	<p>6. On a scale of 1-5, how likely is this project to benefit the projected number of target beneficiaries?</p>

**GRAND TOTAL:** \_\_\_\_\_ (Max. 30 pts.)

Attachment G: CDBG Target Area Map



**CITY OF RANCHO CORDOVA**

**RESOLUTION NO. 24-2020**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF RANCHO CORDOVA  
APPROVING THE 2020-2024 CONSOLIDATED PLAN AND 2020 ANNUAL ACTION PLAN  
FOR THE COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM AND AUTHORIZING  
THE CITY MANAGER TO SUBMIT THE 2020-2024 CONSOLIDATED PLAN AND 2020  
ANNUAL ACTION PLAN TO THE U.S. DEPARTMENT OF HOUSING AND URBAN  
DEVELOPMENT**

**WHEREAS**, the Community Development Block Grant (CDBG) Program, authorized pursuant to Title 1 of the Housing and Community Development Act of 1974 (Act), as amended, requires that entitlement jurisdictions provide for the issuance of funds in order to attain the objective of providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low- and moderate-income; and

**WHEREAS**, the U.S. Department of Housing and Urban Development (HUD) is the federal agency that promulgates regulations and oversees the administration of the CDBG program; and

**WHEREAS**, there has been presented to, and reviewed by this City Council, the 2020-2024 CDBG Consolidated Plan and 2020 Annual Action Plan, which provides an outline of the actions to be undertaken in the next five years, in regard to the priorities and goals of the CDBG program in relation to public improvement, infrastructure improvements, economic development, social services, housing, homelessness, special needs, and other community development type actions identified by the City and the community; and

**WHEREAS**, there has been presented to, and reviewed by this City Council, certifications to HUD, including those regarding affirmatively furthering fair housing, anti-displacement and relocation requirements, section 3, community development plans, drug free workplace requirements, anti-lobbying rules, authority of jurisdiction, consistency with strategic plan, compliance with citizen participation obligations, consistency with the 2020-2024 CDBG Consolidated Plan, eligible use of funds, prohibition of excessive force, compliance with anti-discrimination laws, and lead-based paint; and

**WHEREAS**, the 2020-2024 CDBG Consolidated Plan and 2020 Annual Action Plan, and a notice of the 30-day public comment period, have been published for citizen comment prior to forwarding the documents to City Council for approval; and

**WHEREAS**, the City was notified by HUD in February 2020 of a 2020 CDBG allocation in the amount of \$634,710; and

**WHEREAS**, the City Council held a public hearing on March 16, 2020, to provide an opportunity for the public to comment on the information provided in the 2020-2024 CDBG Consolidated Plan and 2020 Annual Action Plan.

**WHEREAS**, the City Council held a public hearing on April 6, 2020, to provide an opportunity for the public to comment and to approve of the 2020-2024 CDBG Consolidated Plan and 2020 Annual Action Plan.

**NOW, THEREFORE, BE IT HEREBY RESOLVED THE CITY COUNCIL OF THE CITY OF RANCHO CORDOVA**

1. Approves the adoption of the Resolution which approves:

- a. The 2020-2024 CDBG Consolidated Plan, which will serve as a five-year outline for actions to be taken, in regard to the priorities and goals of the CDBG program in relation to public improvement, infrastructure improvements, economic development, social services, housing, homelessness, special needs, and other community development type actions identified by the City and the community; and
- b. The 2020 Annual Action Plan, which will serve as the CDBG budget from January 1, 2020 through December 31, 2020 (FYs 2019 and 2020); and
- c. Certifications required by HUD that state the City of Rancho Cordova will continue to conduct its activities in accordance with applicable statutes and regulations governing the CDBG program.

2. Authorizes the City Manager, or his designee, upon notification of the City's official 2020 CDBG entitlement allocation, to update the budget of the 2020 CDBG Annual Action Plan, execute and submit to HUD the Application, Certifications, and all documents, including the 2020-2024 CDBG Consolidated Plan, 2020 Annual Action Plan, and SF 424, that are required to receive CDBG funding, for and on behalf of the City of Rancho Cordova, and to make minor changes to those documents where necessary, in accordance with the City's Citizen Participation Plan.


**PASSED AND ADOPTED** by the City Council of the City of Rancho Cordova on the 6th day of April 2020, by the following vote:

**AYES:** Budge, Gatewood, McGarvey, Terry, and Sander

**NOES:** None

**ABSENT:** None

**ABSTAIN:** None



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David M. Sander, Mayor

**ATTEST:**



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Stacy Leitner, CMC  
City Clerk